TO: Social Care & Public Health Cabinet Committee –

14 September 2012

BY: Graham Gibbens, Cabinet Member for Adults Social Care and

**Public Health** 

Jenny Whittle, Cabinet Member for Specialist Children's

Services

Andrew Ireland, Corporate Director - Families and Social Care

SUBJECT: Families & Social Care Directorate (Adult Social Care & Public

**Health Portfolio & Specialist Children's Services Portfolio)** 

**Financial Monitoring 2012/13** 

Classification: Unrestricted

# **Summary:**

Members of the Cabinet Committee are asked to note the first quarter's full budget monitoring report for 2012/13 to be reported to Cabinet on 17 September 2012.

#### FOR INFORMATION

#### 1. Introduction:

1.1 This is a regular report to this Committee on the forecast outturn for Families & Social Care Directorate (Adult Social Care & Public Health Portfolio & Specialist Children's Services Portfolio).

# 2. Background:

2.1 A detailed quarterly monitoring report is presented to Cabinet, usually in September, December and March and a draft final outturn report in either June or July. These reports outline the full financial position for each portfolio and will be reported to Cabinet Committees after they have been considered by Cabinet. In the intervening months an exception report is made to Cabinet outlining any significant variations from the quarterly report. The Families & Social Care directorate annexes (one for Children's Services and one for Adult Services) from the first quarter's monitoring report for 2012/13 are attached.

# 3. Families & Social Care Directorate 2012/13 Financial Forecast - Revenue

- 3.1 There are no exceptional revenue changes since the writing of the attached quarter 1 report.
- 3.2 The table below shows a summary of the overall forecast position for the FSC directorate at the end of the first quarter of 2012/13:

Portfolio	Forecast
	Variance
	£m
Specialist Children's Services	+5.295
Adult Social Care & Public Health	-3.474
Directorate Total	+1.821

3.3 The table below summarise the forecast variances for Specialist Children's Services.

	<u>Variance</u> <u>£m</u>
Looked After - Residential Care	+1.884
- Fostering	+3.235
- Legal Costs	+0.285
Adoption	+0.280
Children's Staffing	+0.818
Safeguarding	+0.202
Preventative Services	-0.950
Leaving Care	-0.383
Directorate Mgt & Support	-0.076
Specialist Children's Service Total	+5.295

The detail and reasons of these variances can be found in the full monitoring report (Annex 2) between pages 4 and 19.

3.4 The table below summarises the forecast variance for Adult Social Care and Public Health.

	Variance
	£m
Older People	-1.298
Physical Disability	-1.672
Learning Disability	-0.357
Mental Health	-0.074
Assessment of Vulnerable Adults	-0.029
Safeguarding	0.000
Directorate & Management Support	-0.044
Public Health	0.000
Adult Social Care & Public Health Total	-3.474

The detail and reasons of these variances can be found in the full monitoring report (Annex 3) between pages 20 and 48.

# 4. Families & Social Care Directorate 2012/13 Financial Forecast - Capital

- 4.1 There are no exceptional capital changes since the writing of the attached quarter 1 report.
- 4.2 The table below shows a summary of the overall forecast position for the FSC directorate at the end of the first quarter of 2012/13:

	Portfoli	io	
	Adult Social	Specialist	
	Care & Public	Children's	TOTAL
	Health	Services	
	£m	£m	£m
Unfunded variance	0.000	+1.873	+1.873
Funded variance	-0.031	+0.025	-0.006
Variance to be funded from revenue	0.000	+0.060	+0.060
Project underspend	0.000	0.000	0.000
Re-phasing (beyond 2012/15)	-1.418	0.000	-1.418
Total variance	-1.449	+1.958	+0.509

# 5. Social Care Debt Monitoring

5.1 The latest position on social care debt can be seen in Annex 3 (Page 47 - 48)

#### 6. Recommendations

6.1 Members of the Social Care & Public Health Cabinet Committee are asked to note the revenue and capital forecast variances from budget for 2012/13 for the Families & Social Care Directorate (Adult Social Care & Public Health and Specialist Children's Services Portfolios) based on the first quarter's full monitoring to Cabinet.

#### Contact:

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Background documents: None

# FAMILIES & SOCIAL CARE DIRECTORATE SUMMARY CHILDREN'S SERVICES SUMMARY JUNE 2012-13 FULL MONITORING REPORT

#### 1. FINANCE

#### 1.1 REVENUE

- 1.1.1 All changes to cash limits are in accordance with the virement rules contained within the constitution, with the exception of those cash limit adjustments which are considered "technical adjustments" ie where there is no change in policy, including:
  - Allocation of grants and previously unallocated budgets where further information regarding allocations and spending plans has become available since the budget setting process.
  - Cash limits for the A-Z service analysis have been adjusted since the budget was set to reflect the addition of £0.300m of roll forward from 2011-12 as approved by Cabinet on 9 July 2012, and a number of other technical adjustments to budget.
  - The inclusion of a number of 100% grants (ie grants which fully fund the additional costs) awarded since the budget was set. These are detailed in Appendix 1 to the executive summary of the 17 September Cabinet report.

#### 1.1.2 **Table 1** below details the revenue position by Service Unit:

Budget Book Heading		Cash Limit			Variance		Comment
	G	1	N	G	1	N	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
Specialist Children's Services port	folio						
Strategic Management & Directorate	4,570	-320	4,250	-51	-25	-76	
Support Budgets							
Children's Services:							
- Education & Personal							
- Children's Centres	17,670	0	17,670	0	0	0	
- Early Years & Childcare	3,899	-107	3,792	0	0	0	
- Virtual School Kent	2,641	-704	1,937	-278	0	-278	Staffing vacancies
	24,210	-811	23,399	-278	0	-278	
- Social Services							
- Adoption	8,320	-49	8,271	280	0	280	SGO, Staffing, increase in placements
- Asylum Seekers	14,901	-14,621	280	0	0	0	
- Childrens Support Services	2,480	-1,043	1,437	102	0	102	OOH team
- Fostering	34,320	-237	34,083	3,235	0	3,235	Increase in weeks/lower unit cost, related reward increase, enhanced payments, agency staff
- Leaving Care (formerly 16+)	5,127	0	5,127	-383	0	-383	Section 24 saving, Staffing pressure
- Legal Charges	6,315	0	6,315	285	0	285	Increased demand
- Preventative Children's Services	19,537	-4,329	15,208	-950	0	-950	reduction in S17 payments
- Residential Children's Services	13,750	-2,144	11,606	1,936	-52	1,884	increase in weeks, reduction in unit cost, high cost placements, staffing
- Safeguarding	4,635	-316	4,319	202		202	Staffing
	109,385	-22,739	86,646	4,707	-52	4,655	

The Early Years and Childcare line is shaded out as this is within the remit of the Education Cabinet Committee and not the Social Care & Public Health Cabinet Committee.

Budget Book Heading		Cash Limit Variance			Comment		
	G	I	N	G	1	N	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
Assessment Services							
- Children's Social Care Staffing	39,172	-885	38,287	994	0	994	County Referral Unit, Staffing
Total SCS portfolio	177,337	-24,755	152,582	5,372	-77	5,295	
Assumed Management Action							
- SCS portfolio						0	
Forecast after Mgmt Action				5,372	-77	5,295	

#### 1.1.3 Major Reasons for Variance: [provides an explanation of the 'headings' in table 2]

Table 2, at the end of this section, details <u>all</u> forecast revenue variances over £100k. Each of these variances is explained further below:

# **Specialist Children's Services portfolio:**

Specialist Children's Services is currently going through a restructure and cash limits will need to be realigned later in the year once the new structure is finalised and in place. This will impact on the variances reflected within this report against the individual budget lines of the SCS Portfolio, but not on the overall position for the portfolio.

#### 1.1.3.1 Virtual School Kent: Gross -£278k

The forecast underspend of -£278k is due to staffing vacancies and will be resolved as part of the SCS restructure.

#### 1.1.3.2 Adoption: Gross +£280k

The current forecast variance of +£280k includes an £79k gross pressure as a result of an increase in the cost of staffing in the Adoption team and a pressure of £89k for an increase in the cost of placements. In addition, there is a pressure of £112k relating to special guardianship orders (SGO), this is due to the need to secure a permanent placement for a child where adoption is not suitable or required.

#### 1.1.3.3 Asylum Seekers

The current forecast for Asylum is a breakeven position. This forecast has been made following positive discussions with UKBA and other councils. We have assumed that we will be reimbursed fully for our costs and will endeavour to maintain our unit cost within the agreed levels. If we are unable to reclaim all costs this position will change. In 2011-12 UKBA changed their grant rules and will now only fund the costs of an individual for up to three months after ARE (All Rights of appeal Exhausted) process, if the LA carries out Human Rights assessments. KCC have now agreed to undertake these assessments and staff have been trained accordingly.

#### 1.1.3.4 Children's Support Services: Gross +£102k

There is a projected pressure on staffing of £102k which is for the Out of Hours team.

# 1.1.3.5 Fostering: Gross +£3,235k

Non-Related Fostering (in-house) is forecasting a gross pressure of £871k, as a result of the forecast number of weeks of service being 464 higher than the affordable level of 54,872, this generates £176k of current pressure. Additionally the unit cost being £1.14 lower than previously estimated when setting the cash limit has reduced the pressure by -£63k. There are also provisions within this forecast of £186k for the potential implications of enhanced payments for carers of disabled children and £530k of costs which were originally included within the Section 17 budget, but have been re-classified as fostering costs (see section 1.1.3.8), and other small variances totalling +£42k.

Independent fostering is forecasting a gross pressure of £1,684k. Again this is as a result of an increase in weeks support, which is 2,410 higher than the affordable level of 6,152 and results in a pressure of £2,215k. However, the average weekly cost is £86.28 lower than budgeted, and this reduces the total pressure by -£531k.

An underspend of -£515k is forecast on Kinship Non LAC which is due to reduced demand. This reduction in spend has resulted in an increase in the SGO forecast of £112k (in section1.1.3.2 above) and £374k on related foster payments (see below), and other small variances of -£29k

There is a forecast pressure on Related Foster payments of £811k, of which +£437k is due to new legislation that came into effect on the 1st April 2011 which requires Local Authorities to pay reward payments to related foster carers. Kent's policy was that related carers only receive the maintenance element, whereas non-related carers receive both a maintenance and a fee element. At the time of calculating pressures for the 2012-13 budget Kent felt that this legislation was ambiguous, and sought legal advice to clarify our position. We have since had confirmation that we must apply this. The remaining +£374k is due to an increase in demand resulting from the drive to move children from Kinship to Related foster payments (and SGO see 1.1.3.2).

The county fostering team is forecasting an over spend of £384k, this is due to increased agency costs and will be resolved as part of the SCS restructure

## 1.1.3.6 Leaving Care (formerly 16+): Gross -£383k

An underspend of -£484k is forecast on leaving care/Section 24. This is partly due to fewer than anticipated 16-18 year olds using this service as they are remaining in foster care, and also stricter controls around S24 payments.

A pressure of £101k is forecast against staffing.

# 1.1.3.7 <u>Legal Charges: Gross</u> +£285k

There is a pressure forecast on the legal budget of +£285k, of which +£156k is due to increased demand and +£129k is spend which has moved from the Section 17 budget (see section 1.1.3.8).

#### 1.1.3.8 Preventative Children's Services: Gross -£950k

There is a forecast underspend of -£950k on the Section 17 (*Provision of services for children in need, their families and others*) budget. £530k of this is due to spend being re-classified as fostering costs and a further £129k has been re-classified as legal costs, both of which had previously been classified as Section 17. These costs are now included in sections 1.1.3.5 and 1.1.3.7 respectively. Please note that budgets will be realigned as part of the SCS restructure. A further underspend has been forecast of £291k due to management action and more detailed guidance being issued to district teams on when they can make Section 17 payments.

#### 1.1.3.9 Residential Children's Services: +£1,884k (+£1,936k Gross, -£52k Income)

Of the pressure within residential services, £994k ( $\pm$ £932k Gross,  $\pm$ £62k Income) relates to non disabled Independent sector residential provision. The forecast number of weeks of service is 397 higher than the affordable level of 1,892, which generates £1,226k of current pressure. Additionally the unit cost being  $\pm$ 155.4 lower than previously estimated when setting the cash limit has reduced this pressure by  $\pm$ 294k. The income variance of  $\pm$ 62k is due to a small reduction in income for placements from health.

The budget for independent residential care for disabled children is showing a pressure of £489k (£499k Gross, -£10k Income). This is due to an increase in high cost placements of £425k, and a pressure of £74k due to a small increase in the number of placements. There is also a small income variance of -£10k.

KCC residential care for disabled children shows a forecast pressure of £324k on staffing, partly due to an increase in permanent relief workers due to an increase in respite care, this variance will be resolved as part of the SCS restructure.

There is a further forecast variance on Residential care for Non-LAC of £174k due to an increase in placements and an income variance of -£104k due to an increase in income resulting from the additional placements.

There is also a small pressure forecast on secure accommodation of +£7k

#### 1.1.3.10 Safeguarding: Gross +£202k

The safeguarding service is projecting a pressure of £202k on staffing, this will be resolved as part of the SCS restructure.

# 1.1.3.11 <u>Assessment Services – Children's Social Care Staffing: Gross +£994k</u>

There is currently a forecast pressure on this budget of £1,279k for the new county referral unit which has been set up in advance of the main restructure. There is also a forecast underspend of -£285k on staffing, which will be resolved as part of the SCS restructure.

Table 2: REVENUE VARIANCES OVER £100K IN SIZE ORDER (shading denotes that a pressure has an offsetting saving, which is directly related, or vice versa)

	Pressures (+)			Underspends (-)	
portfolio		£000's	portfolio		£000's
SCS	Fostering - Gross - Independent - forecast weeks higher than budgeted	+2,215		Fostering - Gross - Independent Fostering - forecast unit cost lower than budgeted	-531
SCS	Children's social care staffing - Gross - New County Referral Unit	+1,279		Preventative Children's Services - Gross - Costs re-classified as fostering	-530
SCS	Residential - Gross - Non Dis Independent Sector - forecast weeks higher than budgeted	+1,226		Leaving Care - Gross - decrease in demand as 16-18 yr olds remaining in foster care	-484
SCS	Fostering - Gross - Independent - fostering costs moved from S.17	+530	SCS	Fostering - Gross - Kinship Non LAC - move to related fostering	-374
SCS	Fostering - Gross - Related foster payments - increase in reward payments		SCS	Residential - Gross - Non Dis Independent Sector - forecast unit cost lower than budgeted	-294
SCS	Residential - Gross - Dis Independent sector - Increase in high cost placements	+425	SCS	Preventative Children's Services - Gross - management action and more detailed guidance on Section 17 payments	-291
SCS	Fostering - Gross - County fostering team agency costs	+384	SCS	Children's social care staffing - Gross - staffing	-285
SCS	Fostering - Gross - Related foster payments - drive to move children from Kinship to Related fostering	+374	SCS	Virtual School Kent - Gross - Staffing	-278
SCS	Residential - Gross - KCC residential Dis - Staffing - permanent relief workers	+324	SCS	Preventative Children's Services - Gross - Costs re-classified as legal costs	-129
SCS	Safeguarding - Gross - Staffing	+202	SCS	Fostering - Gross - Kinship Non LAC - move to SGO	-112
SCS	Fostering - Gross - Non Related (in house) - enhanced payments for carers of disabled children	+186	SCS	Residential - Income -income for Non LAC placements	-104
SCS	Fostering - Gross - Non Related (in house) - forecast weeks higher than budgeted	+176			
SCS	Residential - Gross - Non LAC Placements	+174			
SCS	Legal Charges - Gross - increased demand	+156			
SCS	Legal Charges - Gross - costs moved from S.17	+129			
SCS	Adoption - Gross - Increase in Special Guardianship Orders	+112			
SCS	Children's Support Services - Gross - Staffing OOH Team	+102			
SCS	Leaving Care - Gross - staffing	+101			
		+8,532			-3,412

#### 1.1.4 Actions required to achieve this position:

Although there has been a continued increase of looked after children between April and June, it is anticipated that a number of control measures and early intervention services which have been put in place should mean that costs overall will begin to reduce, as well as a new staffing structure. There is also evidence that the looked after children numbers of children in care have reduced in July, however it is too early to confirm whether this trend will continue.

#### 1.1.5 **Implications for MTFP**:

The 2013-14 budget proposals that have gone out for consultation have significant savings targets associated with the Looked After Children Strategy and a fundamental transformation of procedures in Children's Services. Those targets assume that the 2012-13 budget for Specialist Children's Services does not overspend.

#### 1.1.6 **Details of re-phasing of revenue projects**:

None

#### 1.1.7 Details of proposals for residual variance:

Controls have been put in place which we believe will help to reduce some of this financial pressure during the year, these include:

- Access to Resource Panels chaired by Assistant Directors, to ensure that there is consistent decision making with regard to new placements for children in care.
- Placement Panels to review the status and placement of current children in care.
- New guidance and expenditure limits applied to Section 17 expenditure and transport costs.
- New commissioning framework being drawn up to reduce the costs of Independent Fostering placements.
- Recruitment of more in-house foster carers and potential adopters.
- Better contract management.
- Improved joint working with Legal through a Service Level Agreement.

Structural changes are being implemented which will ensure that there are smaller teams with better management oversight, and clearer delineated accountability for case work decisions. New Access to Resources Team is being established, which will help maximise commissioning potential, and ensure best value.

In addition to the above, new commissioning frameworks have been developed for Early Intervention Services and Disabled Children's Services which will enhance early intervention, and therefore reduce the need for ongoing higher costs.

#### 1.2 CAPITAL

- 1.2.1. All changes to cash limits are in accordance with the virement rules contained within the constitution and have received the appropriate approval via the Leader, or relevant delegated authority.
- 1.2.2 The Specialist Childrens Services portfolio has an approved budget for 2012-15 of £0.744m (see table 1 below). The forecast outturn against this budget is £2.702m, giving a variance of £1.958m. After adjustments for funded variances and reductions in funding, the revised variance comes to £1.873m (see table 3).
- 1.2.3 Tables 1 to 3 summaries the portfolio's approved budget and forecast.

# 1.2.4 Table 1 – Revised approved budget

	£m
Approved budget last reported to Cabinet	0.750
Approvals made since last reported to	
Cabinet	-0.006
Revised approved budget	0.744

# 1.2.5 Table 2 – Further changes to budget for Cabinet to approve

		Amount	
Scheme	Portfolio	£m	Reason
MASH		0.025	Additional funding agreed from Wooden Spoon
Total		0.025	

# 1.2.6 Table 3 – Summary of Variance

	Amount £m
Unfunded variance	1.873
Funded variance (from table 2)	0.025
Variance to be funded from revenue	0.060
Rephasing (beyond 2012-15)	0.000
Total variance	1.958

#### Main reasons for variance

1.2.7 Table 4 below, details each scheme indicating all variances and the status of the scheme. Each scheme with a Red or Amber status will be explained including what is being done to get the scheme back to budget/on time.

# 1.2.8 Table 4 – Scheme Progress

Scheme Name	Total approved budget	Previous Years Spend	2012-15 approved budget		2012-15 Forecast Spend	Later Years Forecast Spend	2012-15 Variance	Total Project Variance	Status
	£m	£m	£m	£m	£m	£m	£m	£m	_
Approval to Spend									
Ashford, Thanet & Swale MASH	15.801	15.843	-0.042	0.000	1.856	0.000	1.898	1.898	Amber - Overspend
TSB2 Short Breals Pathfinder Programme	0.532	0.117	0.415	0.000	0.415	0.000	0.000	0.000	Green
Early Years & Childrens Centres	41.955	41.901	0.054	0.000	0.054	0.000	0.000	0.000	Green
Self Funded Projects (Quarryfields)	0.264	0.198	0.066	0.000	0.126	0.000	0.060	0.060	Amber - Overspend
Service Redesign	0.251	0.000	0.251	0.000	0.251	0.000	0.000	0.000	Green
	58.803	58.059	0.744	0.000	2.702	0.000	1.958	1.958	

#### 1.2.9 Status:

Green – Projects on time and budget

Amber – Projects either delayed or over budget

Red – Projects both delayed and over budget

# 1.2.10 <u>Assignment of Green/Amber/Red Status</u>

- 1.2.11 As this is the first of the new capital monitoring formats, the red/amber/green statuses are assigned from the current position. A project will not show as amber or red if they have been delayed or over budget in the past but this has now been resolved. Any such issues would have been reported on in previous monitoring reports to Cabinet.
- 1.2.12 Projects with variances to budget will only show as amber if the variance is unfunded, i.e. there is no additional grant, external or other funding available to fund.
- 1.2.13 Projects are deemed to be delayed if the forecast completion date is later than what is in the current project plan.

# Amber and Red Projects - variances to cost/delivery date and why

- 1.2.14 MASH Latest MASH estimates show a forecast variance of £1.898m in 2012-13. This reflects a continuing pressure. There is anticipated funding of £0.825m external funding £0.800m of which is awaiting confirmation from the NHS. If this is forthcoming there remains an unfunded variance of £1.073m, the funding of which is yet to be resolved.
- 1.2.15 <u>Self Funded Projects (Quarryfields)</u> Overspend of £0.060m is to be funded from a revenue contribution.

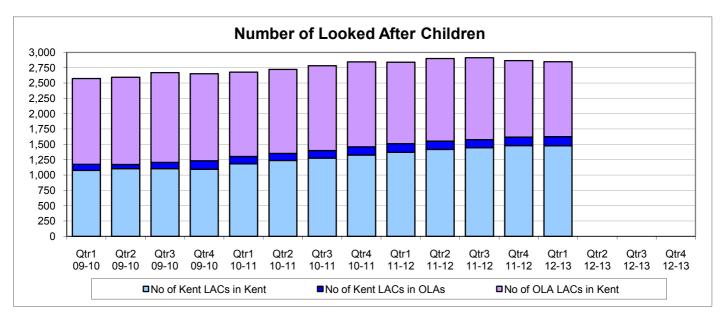
#### **Key issues and Risks**

1.2.16 MASH – until the funding of £0.800m is confirmed from the NHS there is a risk around this.

#### 2. KEY ACTIVITY INDICATORS AND BUDGET RISK ASSESSMENT MONITORING

# 2.1 Numbers of Looked After Children (LAC) (Excluding Asylum Seekers):

	No of Kent LAC placed in Kent	No of Kent LAC placed in OLAs	TOTAL NO OF KENT	No of OLA LAC placed in Kent	TOTAL No of LAC in Kent
2009-10	III Kelit	III OLAS	LAC	III Kelit	
Apr – Jun	1,076	100	1,176	1,399	2,575
Jul – Sep	1,104	70	1,174	1,423	2,597
Oct – Dec	1,104	102	1,206	1,465	2,671
Jan – Mar	1,094	139	1,233	1,421	2,654
2010-11					
Apr – Jun	1,184	119	1,303	1,377	2,680
Jul – Sep	1,237	116	1,353	1,372	2,725
Oct – Dec	1,277	123	1,400	1,383	2,783
Jan – Mar	1,326	135	1,461	1,385	2,846
2011-12					
Apr – Jun	1,371	141	1,512	1,330	2,842
Jul – Sep	1,419	135	1,554	1,347	2,901
Oct – Dec	1,446	131	1,577	1,337	2,914
Jan – Mar	1,480	138	1,618	1,248	2,866
2012-13					
Apr – Jun	1,478	149	1,627	1,221	2,848
Jul – Sep					
Oct – Dec					
Jan – Mar					



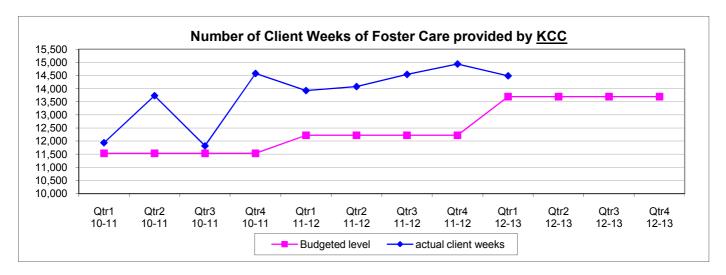
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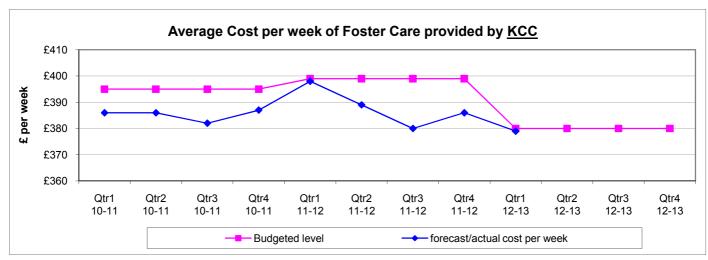
- Children Looked After by KCC may on occasion be placed out of the County, which is undertaken using practice protocols that ensure that all long-distance placements are justified and in the interests of the child. All Looked After Children are subject to regular statutory reviews (at least twice a year), which ensures that a regular review of the child's care plan is undertaken.
- The number of looked after children for each quarter represents a snapshot of the number of children designated as looked after at the end of each quarter, it is not the total number of looked after children during the period. Therefore although the number of Kent looked after children has increased by 9 this quarter, there could have been more during the period.
- The increase in the number of looked after children since the 12-13 budget was set has placed additional pressure on the services for looked after children, including fostering and residential care.

 The OLA LAC information has a confidence rating of 50% and is completely reliant on Other Local Authorities keeping KCC informed of which children are placed within Kent. The Management Information Unit (MIU) regularly contact these OLAs for up to date information, but replies are not always forthcoming. This confidence rating is based upon the percentage of children in this current cohort where the OLA has satisfactorily responded to recent MIU requests.

#### 2.2.1 Number of Client Weeks & Average Cost per Client Week of Foster Care provided by KCC:

		2010	-11		2011-12				2012-13			
	No of	No of weeks		ge cost nt week	No of	weeks	Average cost per client week		No of weeks		Average cost per client wee	
	Budget Level	actual	Budget level	actual	Budget level	actual	Budget level	actual	Budget level	actual	Budget level	forecast
Apr - June	11,532	11,937	£395	£386	12,219	13,926	£399	£398	13,718	14,487	£380	£379
July - Sep	11,532	13,732	£395	£386	12,219	14,078	£399	£389	13,718		£380	
Oct - Dec	11,532	11,818	£395	£382	12,219	14,542	£399	£380	13,718		£380	
Jan - Mar	11,532	14,580	£395	£387	12,219	14,938	£399	£386	13,718		£380	
	46,128	52,067	£395	£387	48,876	57,484	£399	£386	54,872	14,487	£380	£379





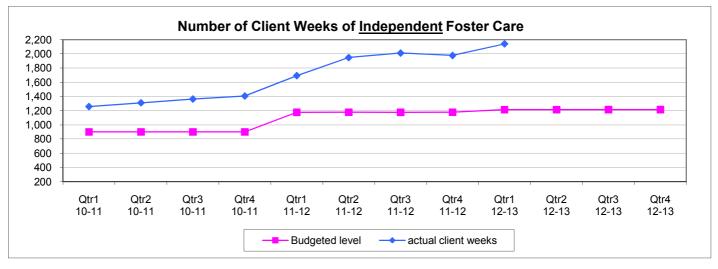
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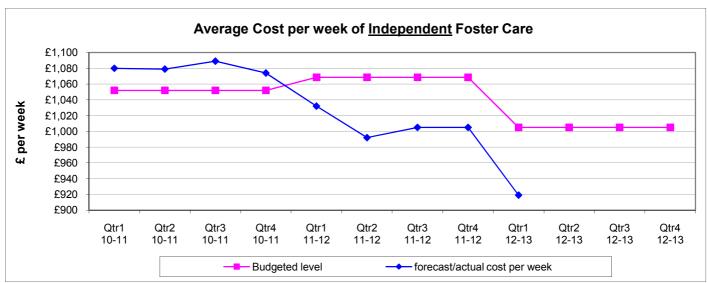
- The actual number of client weeks is based on the numbers of known children at a particular point in time. This may be subject to change due to the late receipt of paperwork.
- The budgeted level has been calculated by dividing the budget by the average weekly cost. The
  average weekly cost is also an estimate based on financial information and estimates of the number of
  client weeks and may be subject to change.

- In addition, the 2012-13 budgeted level represents the level of demand as at the 3<sup>rd</sup> quarter's full monitoring report, which is the time at which the 2012-13 budget was set and approved. However, since that time, the service has experienced continued demand on this service.
- The forecast number of weeks is 55,336 (excluding asylum), which is 464 weeks above the affordable level. This forecast number of weeks is lower than the YTD activity would suggest due to a reduction in the number of children in in-house fostering from July onwards. At the forecast unit cost of £378.86 per week, this increase in activity gives a pressure of £176k.
- The forecast unit cost of £378.86 is £1.14 below the budgeted level and when multiplied by the budgeted number of weeks, gives a saving of -£63k.
- Overall therefore, the combined gross pressure on this service for both under and over 16's (and those with a disability) was +£113k (£176k £63k), as reported in sections 1.1.3.5.

# 2.2.2 Number of Client Weeks & Average Cost per Client Week of Independent Foster Care:

		201	10-11			20	011-12		2012-13			
	No of weeks			ge cost nt week	No of weeks		Average cost per client week		No of weeks		Average cost per client week	
	Budget Level	actual	Budget level	actual	Budget level	actual	Budget level	actual	Budget level	actual	Budget level	forecast
Apr - June	900	1,257	£1,052	£1,080	1,177	1,693	£1,068.60	£1,032	1,538	2,141	£1,005	£919
July - Sep	900	1,310	£1,052	£1,079	1,178	1,948	£1,068.60	£992	1,538		£1,005	
Oct - Dec	900	1,363	£1,052	£1,089	1,177	2,011	£1,068.60	£1,005	1,538		£1,005	
Jan - Mar	900	1,406	£1,052	£1,074	1,178	1,977	£1,068.60	£1,005	1,538		£1,005	
	3,600	5,336	£1,052	£1,074	4,710	7,629	£1,068.60	£1,005	6,152	2,141	£1,005	£919



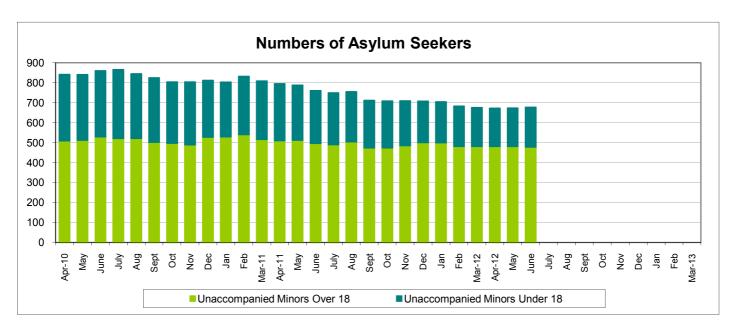


#### Comments:

- The actual number of client weeks is based on the numbers of known children at a particular point in time. This may be subject to change due to the late receipt of paperwork.
- The budgeted level has been calculated by dividing the budget by the average weekly cost. The average weekly cost is also an estimate based on financial information and estimates of the number of client weeks and may be subject to change.
- For the 2012-13 budget further significant funding has been made available based on the actual level of demand at the 3<sup>rd</sup> quarter's monitoring position for 2011-12, the time at which the 2012-13 budget was set and approved. However, since that date the service has experienced continued demand on this service.
- The forecast number of weeks is 8,562 (excluding asylum), which is 2,410 weeks above the
  affordable level. At the forecast unit cost of £918.72, this increase in activity give a pressure of
  £2,215k
- The forecast unit cost of £918.72 is an average and is £86.28 below the budgeted level and when multiplied by the budgeted number of weeks gives a saving of -£531k
- Overall therefore, the combined forecast gross pressure on this service and is +£1,684k (+£2,215k increased demand and -£531k lower unit cost), as reported in sections 1.1.3.5.

#### 2.3 Numbers of Unaccompanied Asylum Seeking Children (UASC):

		2010-11			2011-12			2012-13	
	Under 18	Over 18	Total Clients	Under 18	Over 18	Total Clients	Under 18	Over 18	Total Clients
April	333	509	842	285	510	795	192	481	673
May	329	512	841	276	512	788	193	481	674
June	331	529	860	265	496	761	200	478	678
July	345	521	866	260	490	750			
August	324	521	845	251	504	755			
September	323	502	825	238	474	712			
October	307	497	804	235	474	709			
November	315	489	804	225	485	710			
December	285	527	812	208	500	708			
January	274	529	803	206	499	705			
February	292	540	932	202	481	683			
March	293	516	809	195	481	676			



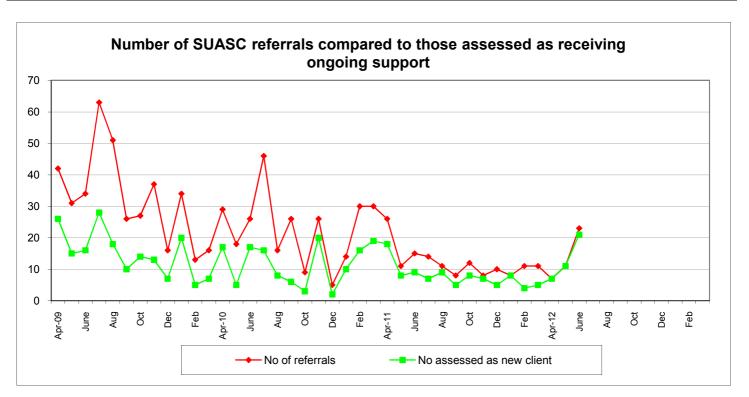
#### Comment:

- The overall number of children has remained fairly static so far this year. The current number of clients supported is below the budgeted level of 690.
- The budgeted number of referrals for 2012-13 is 15 per month, with 9 (60%) being assessed as under 18.
- Despite improved partnership working with the UKBA, the numbers of over 18's who are All Rights of appeal Exhausted (ARE) have not been removed as quickly as originally planned.
- In general, the age profile suggests the proportion of over 18s is decreasing slightly and, in addition the age profile of the under 18 children has increased
- The data recorded above will include some referrals for which the assessments are not yet complete or are being challenged. These clients are initially recorded as having the Date of Birth that they claim but once their assessment has been completed, or when successfully appealed, their category may change.

Annex 2

2.4 Numbers of Asylum Seeker referrals compared with the number assessed as qualifying for on-going support from Service for Unaccompanied Asylum Seeking Children (SUASC) ie new clients:

		2009-10		2	2010-11			2011-12			2012-13		
	No. of	No.	%	No. of	No.	%	No. of	No.	%	No. of	No.	%	
	referrals	assessed		referrals	assessed		referrals	assessed		referrals	assessed		
		as new			as new			as new			as new		
		client			client			client			client		
April	42	26	62%	29	17	59%	26	18	69%	7	7	100%	
May	31	15	48%	18	5	28%	11	8	73%	11	11	100%	
Jun	34	16	47%	26	17	65%	15	9	60%	23	21	91%	
July	63	28	44%	46	16	35%	14	7	50%				
Aug	51	18	35%	16	8	50%	11	9	82%				
Sept	26	10	38%	26	6	23%	8	5	62%				
Oct	27	14	52%	9	3	33%	12	8	67%				
Nov	37	13	35%	26	20	77%	8	7	88%				
Dec	16	7	44%	5	2	40%	10	5	50%				
Jan	34	20	59%	14	10	71%	8	8	100%				
Feb	13	5	38%	30	16	53%	11	4	36%				
Mar	16	7	44%	30	19	63%	11	5	45%				
	390	179	46%	275	139	51%	145	93	64%	41	39	95%	

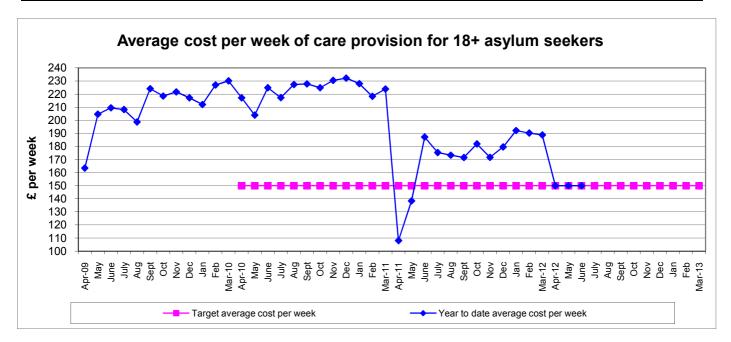


#### Comments:

- In general, referral rates have been lower since September 2009 which coincides with the French Government's action to clear asylum seeker camps around Calais. The average number of referrals per month is now 13.7, which is below the budgeted number of 15 referrals per month.
- The number of referrals has a knock on effect on the number assessed as new clients. The budgeted level is based on the assumption 60% of the referrals will be assessed as a new client. The average number assessed as new clients is now 95%.
- The budget assumed 9 new clients per month (60% of 15 referrals) but the average number of new clients per month is currently 13 i.e a 44% increase.

#### 2.5 Average monthly cost of Asylum Seekers Care Provision for 18+ Care Leavers:

	200	9-10	2010	0-11	201	1-12	201	2-13
	Target average weekly cost	Year to date average weekly cost	Target average weekly cost	Year to date average weekly cost	Target average weekly cost	Year to date average weekly cost	Target average weekly cost	Forecast average weekly cost
	£p	£p	£p	£p	£p	£p	£p	£p
April		163.50	150.00	217.14	150.00	108.10	150.00	150.00
May		204.63	150.00	203.90	150.00	138.42	150.00	150.00
June		209.50	150.00	224.86	150.00	187.17	150.00	150.00
July		208.17	150.00	217.22	150.00	175.33	150.00	
August		198.69	150.00	227.24	150.00	173.32	150.00	
September		224.06	150.00	227.79	150.00	171.58	150.00	
October		218.53	150.00	224.83	150.00	181.94	150.00	
November		221.64	150.00	230.47	150.00	171.64	150.00	
December		217.10	150.00	232.17	150.00	179.58	150.00	
January		211.99	150.00	227.96	150.00	192.14	150.00	
February		226.96	150.00	218.30	150.00	190.25	150.00	
March		230.11	150.00	223.87	150.00	188.78	150.00	



#### Comments:

- The local authority has agreed that the funding levels for the unaccompanied Asylum Seeking childrens Service 18+ grant Asylum Service agreed with the Government rely on us achieving an average cost per week of £150, in order for the service to be fully funded, which is also reliant on the UKBA accelerating the removal process. In 2011-12 UKBA changed their grant rules and now only fund the costs of an individual for up to three months after the All Rights of appeal Exhausted (ARE) process if the LA carries out a Human Rights Assessment before continuing support. The LA has continued to meet the cost of the care leavers in order that it can meet it statutory obligations to those young people under the Leaving Care Act until the point of removal.
- As part of our partnership working with UKBA, most UASC in Kent are now required to report to UKBA offices on a regular basis, in most cases weekly. The aim is to ensure that UKBA have regular contact and can work with the young people to encourage them to make use of the voluntary methods of return rather than forced removal or deportation. As part of this arrangement any young person who does not report as required may have their Essential living allowance discontinued. As yet this has not resulted in an increase in the number of AREs being removed. The number of AREs supported has continued to remain steady, but high. Moving clients on to the pilot housing scheme was slower than originally anticipated, however all our young people, who it was appropriate to move to lower cost accommodation, were moved by the end of 2010-11. However there remain a number of issues:

#### Annex 2

- For various reasons, some young people have not yet moved to lower cost properties, mainly those placed out of county. These placements are largely due to either medical/mental health needs or educational needs. Many of these placements, particularly those linked to education, will end in the 2<sup>nd</sup> quarter.
- We are currently experiencing higher than anticipated level of voids, properties not being fully occupied. Following the incident in Folkestone in January 2011, teams are exercising a greater caution when making new placements into existing properties. This is currently being addressed by the Accommodation Team.
- o We are still receiving damages claims relating to closed properties.
- In order to reduce our net unit cost to below £150, we will be insisting on take-up of state benefits for those entitled.

# FAMILIES & SOCIAL CARE DIRECTORATE SUMMARY ADULTS SERVICES SUMMARY JUNE 2012-13 FULL MONITORING REPORT

#### 1. FINANCE

#### 1.1 REVENUE

- 1.1.1 The cash limits that the Directorate is working to, and upon which the variances in this report are based, include adjustments for both formal virement and technical adjustments, the latter being where there is no change in policy. The Directorate would like to request formal virement through this report to reflect adjustments to cash limits required for the following changes:
  - The allocation of NHS Support for Social Care Grant where further information regarding
    allocations and spending plans has become available since the budget setting process. This
    includes the alignment of grant income to the contributions to voluntary organisations budget
    line to match the current gross budget supported from the grant (previously the grant income
    was held within the Other Adult Services budget). This has no impact on the overall gross and
    income budgets but involves an adjustment between A-Z budget lines.
  - The realignment of all Mental Health budgets based on the new agreement between KCC and Kent and Medway NHS and Social Care Partnership Trust, and adjusted in light of the 2011-12 outturn expenditure and activity, whereas the budget was set based on forecasts from several months earlier (-£605k Gross and £605k Income).

These changes are expected to continue, but since the full extent is currently unknown, further variances will be reported in future cabinet reports.

Cash limits have also been adjusted to reflect a number of technical adjustments to budget, including realignment of gross and income to more accurately reflect current levels of services and income to be received, totalling -£946k gross and +£1,025k income. Significant changes included within this are:

- a gross and income uplift of £1,045k, in relation to PCT Reablement funding;
- a gross uplift of £79k for an overall increase in Learning Disability and Health Reform Grant (the income uplift is held within the unringfenced government grant budget line within the F&BS portfolio, within annex 7).
- Realignment of older people meals service gross and income budgets, (a reduction of £602k)
- The realignment of in-house income targets following the closure of in-house units and the placing of more respite clients and fewer permanent clients in the remaining in-house units, who contribute less income (gross -£1,189k, income £1,189k)
- the transfer of day care client contribution budgets to domiciliary income budgets to more accurately reflect the contribution by clients to their overall care package rather than towards specific individual community services; this does not impact either the gross and income budgets but does involve an adjustment between day care and domiciliary A-Z lines. This is in preparation for a new A-Z budget line called "Non-Residential Income" from 2013-14.
- The transfer of expenditure between A-Z lines to more accurately reflect the nature of spend being incurred. This does not have an impact on the level of either the gross or income budgets involved.
- The balance of -£279k gross and +£279k income largely relates to the removal of gross and income budgets relating to one-off monies in 2011-12 and the removal of one-off historic income targets which were not removed in the budget build.

In addition to this is the roll forward of underspend from 2011-12 as approved at 9 July 2012 Cabinet which total £453k gross and £250k income. There are also a number of other corporate adjustments which total £997k gross and -£60k income (+£937k net), which is predominantly related to the restructure of KCC, where responsibilities between the directorates are still being refined.

The overall movements are therefore a reduction in gross of -£101k (-605-946+453+997) and income of +£1,820k (+605+1,025+250-60). This is detailed in table 1a.

Some of the adjustments have impacted upon affordable levels of activity reported in section 2 of this annex, which have been amended from the levels reported to Cabinet on 9 July within the outturn report.

#### Table 1a shows:

- · the published budget,
- the proposed budget following adjustments for both formal virement and technical adjustments, together with roll forward from 2011-12 as approved by Cabinet in July and the inclusion of 100% grants (ie grants which fully fund the additional costs) awarded since the budget was set. These are detailed in Appendix 1 to the executive summary of the 17 September Cabinet report,
- the total value of the adjustments applied to each A-Z budget line.

## Cabinet is asked to approve these revised cash limits.

Table 1b shows the latest monitoring position against these revised cash limits.

# 1.1.2.1 Table 1a below details the change in cash limits by A-Z budget since the published budget:

Budget Book Heading	Orig	inal Cash L	_imit	Revised Cash Limit			Movement		
	G	I	N	G	I	N	G	I	N
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Adult Social Care & Public Health p	ortfolio								
Strategic Management & Directorate Support Budgets	8,688	-485	8,203	9,830	-955	8,875	1,142	-470	672
Adults & Older People:									
- Direct Payments									
- Learning Disability	11,573	-547	11,026	11,573	-547	11,026	0	0	(
- Mental Health	995		995	710	0	710	-285	0	-285
- Older People	7,008	-787	6,221	6,924	-787	6,137	-84	0	-84
- Physical Disability	9,561	-374	9,187	9,580	-374	9,206	19	0	19
Total Direct Payments	29,137	-1,708	27,429	28,787	-1,708	27,079	-350	0	-350
- Domiciliary Care									
- Learning Disability	6,269	-1,187	5,082	6,269	-1,532	4,737	0	-345	-345
- Mental Health	532	-80	452	532	-114	418	0	-34	-34
- Older People	43,836	-12,033	31,803	44,360	-12,255	32,105	524	-222	302
- Physical Disability	7,560	-576	6,984	7,586	-595	6,991	26	-19	7
Total Domiciliary Care	58,197	-13,876	44,321	58,747	-14,496	44,251	550	-620	-70
- Nursing & Residential Care									
- Learning Disability	76,164	-6,459	69,705	76,184	-6,456	69,728	20	3	23
- Mental Health	6,929	-875	6,054	7,243	-692	6,551	314	183	497
- Older People - Nursing	44,812	-22,674	22,138	46,473	-24,335	22,138	1,661	-1,661	C
- Older People - Residential	85,349	-36,494	48,855	84,604	-35,644	48,960	-745	850	105
- Physical Disability	13,813	-1,969	11,844	13,813	-1,969	11,844	0	0	(
Total Nursing & Residential Care	227,067	-68,471	158,596	228,317	-69,096	159,221	1,250	-625	625
- Supported Accommodation									
- Learning Disability	33,098	-3,694	29,404	33,049	-3,645	29,404	-49	49	(
- Physical Disability/Mental Health	2,552	-274	2,278	2,619	-279	2,340	67	-5	62
Total Supported Accommodation	35,650	-3,968	31,682	35,668	-3,924	31,744	18	44	62
- Other Services for Adults & Olde	r People								
- Contributions to Vol Orgs	16,044	-902	15,142	16,217	-2,302	13,915	173	-1,400	-1,227
- Day Care									
- Learning Disability	13,111	-503	12,608	13,187	-237	12,950	76	266	342
- Older People	3,453	-195	3,258	3,453	-111	3,342	0	84	84
- Physical Disability/Mental Health	1,565	-38	1,527	1,320	-5	1,315	-245	33	-212
Total Day Care	18,129	-736	17,393	17,960	-353	17,607	-169	383	214
- Other Adult Services	17,935	-23,780	-5,845	13,145	-17,519	-4,374	-4,790	6,261	1,47
- Safeguarding	809	-236	573	1,076	-236	840	267	0	26
Total Other Services for A&OP	52,917	-25,654	27,263	48,398	-20,410	27,988	-4,519	5,244	725

Budget Book Heading	Orig	jinal Cash L	imit	Rev	ised Cash L	₋imit	Movement		
	G	1	N	G	1	N	G	I	N
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
- Assessment Services									
- Adult's Social Care Staffing	40,088	-1,981	38,107	41,116	-3,674	37,442	1,028	-1,693	-665
Community Services:									
- Public Health Management & Support	376		376	376	0	376	0	0	0
- Public Health	84	-57	27	106	-57	49	22	0	22
Total ASC&PH portfolio	452,204	-116,200	336,004	451,345	-114,320	337,025	-859	1,880	1,021
Business Strategy, Performance	& Health R	eform port	folio						
- Public Health (LINk, Local Healthwatch & Health Reform)			0	758	-60	698	758	-60	698
Total FSC ADULTS controllable	452,204	-116,200	336,004	452,103	-114,380	337,723	-101	1,820	1,719

# 1.1.2.2 **Table 1b** below details the revenue position by A-Z budget against adjusted cash limits as shown in table 1a:

Budget Book Heading		Cash Limit			Variance		Comment
	G	I	N	G	I	N	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
Adult Social Care & Public Health p	ortfolio						
Strategic Management & Directorate Support Budgets	9,830	-955	8,875	-50	6	-44	
Adults & Older People:							
- Direct Payments							
- Learning Disability	11,573	-547	11,026	-1,655	282	-1,373	Activity below budget level; income unit charge lower than budget
- Mental Health	710	0	710	-25	0	-25	
- Older People	6,924	-787	6,137	-947	-67	-1,014	Activity below budget level; income unit charge higher than budget
- Physical Disability	9,580	-374	9,206	-920	-90	-1,010	Activity & unit cost below budget level
Total Direct Payments	28,787	-1,708	27,079	-3,547	125	-3,422	
- Domiciliary Care							
- Learning Disability	6,269	-1,532	4,737	431	-68	363	Unit cost above budget level & additional pressure on extra care housing clients; activity below budget level
- Mental Health	532	-114	418	66	-13	53	
- Older People	44,360	-12,255	32,105	-2,438	1,551	-887	Activity for P&V & in- house below budget level; saving on block contracts; income charge lower than budget level
- Physical Disability	7,586	-595	6,991	-66	-35	-101	
Total Domiciliary Care	58,747	-14,496	44,251	-2,007	1,435	-572	

# Annex 3

1							Annex 3
Budget Book Heading		Cash Limit			Variance		Comment
	G	01000	N	G	01000	N	
Numerican O Desidential Control	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
- Nursing & Residential Care							
- Learning Disability	76,184	-6,456	69,728	-1,388	460	-928	Activity above affordable level & Unit cost below budget level for IS; activity below budget level for preserved rights. Income charge lower than budget level for preserved rights
- Mental Health	7,243	-692	6,551	54	19	73	
- Older People - Nursing	46,473	-24,335	22,138	262	-745	-483	Unit cost above budget level; income charge higher than budget level
- Older People - Residential	84,604	-35,644	48,960	-1,690	2,515	825	Activity lower than budget level; higher unit cost; in-house savings from modernisation strategy & reduction in income due to lower activity & unit charge
- Physical Disability	13,813	-1,969	11,844	-483	197	-286	Activity lower than budget level; higher unit cost; Income charge lower than budget level
Total Nursing & Residential Care	228,317	-69,096	159,221	-3,245	2,446	-799	
- Supported Accommodation							
- Learning Disability	33,049	-3,645	29,404	1,524	765	2,289	Activity higher than budget level; lower unit cost. Income charge lower than budget level.
- Physical Disability/Mental Health	2,619	-279	2,340	-67	-112	-179	Income charge higher than budget level
Total Supported Accommodation	35,668	-3,924	31,744	1,457	653	2,110	
- Other Services for Adults & Older	People						
- Contributions to Vol Orgs	16,217	-2,302	13,915	157	71	228	Investment in new services
- Day Care - Learning Disability	13,187	-237	12,950	-388	46	-342	Staffing savings due to In-house modernisation strategy & reduction in activity; Independent sector saving
- Older People	3,453	-111	3,342	-436	-1	-437	re-commissioning strategies
- Physical Disability/Mental Health	1,320	-5	1,315	-83	-3	-86	
Total Day Care	17,960	-353	17,607	-907	42	-865	
- Other Adult Services	13,145	-17,520	-4,375	-76	-5	-81	
- Safeguarding	1,076	-236	840	0	0	0	
Total Other Services for A&OP	48,398	-20,411	27,987	-826	108	-718	
- Assessment Services							
- Adult's Social Care Staffing	41,116	-3,673	37,443	-137	108	-29	vacancies: minor income savings

Budget Book Heading		Cash Limit			Variance		Comment
	G	I	N	G	I	N	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
Community Services:							
- Public Health Management & Support	376	0	376	0	0	0	
- Public Health	106	-57	49	0	0	0	
Total ASC&PH portfolio	451,345	-114,320	337,025	-8,355	4,881	-3,474	
Business Strategy, Performance &	LI Health Refor	m portfolio					
- Public Health (LINk, Local Healthwatch & Health Reform)	758	-60	698	0	0	0	
Total FSC ADULTS controllable	452,103	-114,380	337,723	-8,355	4,881	-3,474	
	,	,	,	,	,	,	
Assumed Management Action							
- ASC&PH portfolio						0	
- BSP&HR portfolio						0	
Forecast after Mgmt Action						-3,474	

#### 1.1.3 Major Reasons for Variance: [provides an explanation of the 'headings' in table 2]

Table 2, at the end of this section, details all forecast revenue variances over £100k. Each of these variances is explained further below:

# Adult Social Care & Public Health portfolio:

Overall there is a forecast net underspend of £3.474m. This financial forecast is based on June's known client profile and does not take into account any future growth or decline in particular services, other than what is known in regards to existing clients. This is except Learning Disability services where the forecast includes known children or adults who are likely to be transferring to Adult services. Work is underway to analyse the client trend for individual services that will be used to inform the financial forecasts in future monitoring returns. The position by A-Z budget is shown below:

#### 1.1.3.1 <u>Direct Payments -£3,422k (-£3,547k Gross, +£125k Income):</u>

The significant under spend on this service primarily relates to a slower than budgeted increase in activity funded through the 2012-15 MTP. As can be seen from the activity in section 2.1 the number of clients continues to grow at a lower rate than had been budgeted.

#### a. Learning Disability -£1,373k (-£1,655k Gross, +£282k Income)

The forecast under spend against the gross service line of £1,655k is generated as a result of the forecast activity weeks being 6,338 (-£1,444k) lower than the affordable level, coupled with the forecast unit cost being lower than the affordable by £3.01 (-£150k). The remaining variance of -£61k relates primarily to underspending on payments to carers

This service is forecasting an under recovery of income of £282k, as the actual average unit income being charged is £4.87 lower than the budgeted level resulting in a shortfall of £244k, plus a minor variance due to the reduced level of activity.

#### b. Older People -£1,014k (-£947k Gross, -£67k Income)

This budget is forecast to under spend by £947k on gross expenditure. The number of weeks is forecast to be 8,659 fewer than budgeted, generating a saving of -£1,163k, which is partially offset by the unit cost being higher than budgeted by £2.45 and therefore generating a pressure of +£129k. The balance of the variance relates to minor pressures on one-off payments and payments to carers.

The lower than budgeted number of weeks leads to a shortfall in income of +£169k, however this is more than offset by unit income being £4.49 higher than budgeted resulting in a saving of -£236k.

#### c. Physical Disability -£1,010k (-£920k Gross, -£90k Income)

The forecast number of weeks of care provided is 4,729 lower than anticipated generating a forecast under spend of -£827k, along with additional savings achieved through a lower than budgeted unit cost (-£310k). These savings are partially offset, predominately by the number of one-off payments being in excess of the budgeted level (+£216k) along with a minor pressure on payments to carers (+£1k).

The lower than budgeted number of weeks leads to a shortfall in income of +£46k however this is more than offset by a £2.56 higher than budgeted unit income resulting in a saving of -£136k.

#### 1.1.3.2 Domiciliary Care -£572k (-£2,007k Gross, +£1,435k Income):

# a. Learning Disability +£363k (+£431k Gross, -£68k Income)

The overall forecast is a pressure against the gross of £431k, coupled with an over recovery of income of £68k. The number of hours is forecast to be 62,488 lower than the affordable level, generating a -£789k forecast under spend. The actual unit cost is £3.12 higher than the affordable level, increasing the forecast by +£1,010k. The remaining variance of +£210k against gross, is comprised of a pressure on Extra Care Sheltered Housing of +£115k and other minor variance less than £100k each.

The income variance of -£68k reflects a +£139k under recovery of client income where hours are forecast to be lower than the affordable level, offset by -£469k over recovery of income from the actual unit income being £1.45 higher than the affordable level. In addition, the Independent Living Service is expecting to reduce the number of support hours for those clients where income is received from the supporting people service and Health, resulting in an under-recovery of income of +£306k. The balance of -£44k relates to other minor under spends.

#### b. Older People -£887k (-£2,438k Gross, +£1,551k Income)

The overall forecast is an under spend against gross of £2,438k, coupled with an under recovery of income of £1,551k. The number of hours is forecast to be 80,014 lower than the affordable hours generating a -£1,175k forecast under spend. The actual unit cost is £0.07 lower than the affordable level, increasing that initial underspend forecast by -£166k. This forecast assumes that £1,322k of savings will be delivered through the reduction in hours provided.

The Kent Enablement at Home (KEaH) in house service is forecasting a gross under spend of £552k, which is the cumulative effect of less hours of service than budgeted being forecast, and resultant savings in staffing costs. A saving of -£318k is also forecast against block domiciliary contracts, as a result of savings on non-care related costs, and where negotiations to have an element of unused hours refunded have been successful.

The remaining gross variance of -£227k relates predominately to a forecast under spend of -£327k for those clients in Sheltered Accommodation offset by other minor variances, each below £100k.

The reduction in activity is forecast to yield an under recovery of income of  $\pm £355$ k, coupled with a reduction in the average unit charge of £0.53 compared to the affordable level, which generates a  $\pm £1,255$ k income pressure. The balance of the income variance of  $\pm £59$ k relates to other minor variances each below £100k.

#### c. Physical Disability -£101k (-£66k Gross, -£35k Income)

The gross variance is caused by a forecast of 34,235 hours below the affordable level, creating a -£610k saving, which is offset by a unit cost variance of £0.95 greater than the affordable level, causing a pressure of +£507k. This forecast is based on current client activity and an assumed reduction of approximately 23,500 hours to deliver MTP savings of £306k. The remaining gross pressure, and income variance is due to variances on a number of other budgets within this heading, all below £100k.

## 1.1.3.3 Nursing & Residential Care -£799k (-£3,245k Gross, +£2,446k Income):

#### a. Learning Disability -£928k (-£1,388k Gross, +£460k Income)

A gross under spend of £1,388k, coupled with an under recovery of income of £460k generates the above net forecast variance. The forecast level of client weeks is 542 higher than the affordable levels generating a  $\pm$ 653k forecast pressure. The gross unit cost is currently forecast to be £25.02 lower than the affordable level, which generates a  $\pm$ 989k forecast under spend. The forecast activity for this service is based on known individual clients including provisional and transitional clients. Provisional clients are those whose personal circumstances are changing and therefore require a more intense care package or greater financial help. Transitional clients are children who are transferring to adult social services. There are also variances on the preserved rights budgets where activity is forecast to be 1,591 weeks lower than affordable creating a saving of  $\pm$ 2,369k offset by a unit cost variance totalling  $\pm$ 94k. In addition, a further saving of  $\pm$ 85k has been generated from a release of a provision no longer required. These under spends are partially offset by a  $\pm$ 289k pressure resulting from delays in the review of in-house units and a consequential delay in delivering the budgeted savings. The balance of the gross pressure relates to additional nursing care to be recharged to health (Registered Nursing Care Contribution - RNCC) ( $\pm$ 19k).

The additional forecast client weeks for residential care add -£48k of income, and the actual income per week is higher than the expected level by £9.92 which generates a further over-recovery in income of -£392k.

The reduction in client weeks compared to the affordable level for preserved rights residential care creates a loss of +£131k of income, coupled with a lower actual income per week than the expected level of £25.79 which generates an under-recovery in income of +£762k.

The remaining income variance of +£7k relates to in house provision and RNCC.

Within this budget line, it is currently assumed that this service will fully deliver the £2,445k budgeted procurement savings and further updates will be given in future monitoring returns.

#### b. Older People - Nursing -£483k (+£262k Gross, -£745k Income)

There is a forecast pressure of £262k on gross and an over recovery of income of -£745k, leaving a net under spend of -£483k. The unit cost is currently forecast to be £4.66 higher than budget, which gives a forecast pressure of +£380k, coupled with a minor variance on activity (-£71k). The remaining gross variance of -£47k relates to minor variances on preserved rights.

There is a forecast increase in the average unit income being charged resulting in an over recovery in income of -£818k, along with a minor activity variance (+£31k) and minor variances on preserved rights of +£42k.

## c. Older People - Residential +£825k (-£1,690k Gross, +£2,515k Income)

This service is reporting a gross under spend of £1,690k, along with an under recovery of income of £2,515k. The forecast level of client weeks is 3,409 lower than the affordable levels, which generates a forecast under spend of -£1,348k. This under spend is partially offset by the unit cost being £1.67 higher than the affordable levels creating a +£252k pressure.

A gross underspend is also forecast for Preserved Rights of £339k mainly due to a lower than affordable level of activity of 903 weeks creating a -£392k under spend, offset by a +£53k minor pricing pressure. The remaining forecast gross variance of -£255k reflects the savings against the In-house provision, including Integrated Care centres (ICC), which are beginning to filter through, as part of the Modernisation Strategy.

On the income side, the reduction in activity results in a +£461k shortfall in client income, along with a lower than budgeted average unit income being charged which has increased this shortfall by +£1,015k. In addition, there is a forecast under recovery of income of +£961k for the In-house service & ICCs, mainly due to less permanent clients being placed in the homes because of the OP Modernisation Strategy. The remaining income variance (+£78k) comprises a number of smaller variances each below £100k.

We continue to expect some volatility in the forecast against this service line this year because of the impact of the Modernisation agenda.

# d. Physical Disability -£286k (-£483k Gross, £197k Income)

A gross under spend of £483k, along with an under recovery of income of £197k, is reported for this budget. The forecast level of client weeks of service is 920 lower than the affordable level, giving a forecast under spend of -£795k. The forecast unit cost is currently £11.08 higher than the affordable level, which reduces that under spend by +£157k. The under spend is further offset by pressures relating the Preserved Rights service (+£125k) and RNCC clients (+£30k).

The reduced activity is forecast to lower income by +£96k, coupled with the forecast weekly income being £9.85 lower than budgeted resulting in an under recovery of +£139k. There are also minor income variances on preserved rights (-£8k) and RNCC (-30k).

#### 1.1.3.4 Supported Accommodation +£2,110k (+1,457k Gross, +£653k Income):

# a. <u>Learning Disability +£2,289k (+£1,524k Gross, +£765k Income)</u>

A gross pressure of £1,524k, offset with an under recovery of income of £765k generates the above net forecast variance. The forecast level of client weeks is 1,691 higher than the affordable levels generating a +£1,536k forecast pressure. The gross unit cost is currently forecast to be £17.63 lower than the affordable level, which generates a -£597k forecast under spend. The forecast also includes a +£767k addition to the Social Care costs reserve for potential liabilities relating to ordinary residence and the remaining gross variances, totalling -£182k, are each less than £100k, across other services including group homes, link placements and resource centres.

The increased activity creates an over recovery of income (-£82k); however the average unit income is lower than budgeted, so creates an under-recovery of income of +£854k. The reduction in unit income is partly due to a reduction in expected income for continuing health care i.e. those clients funded by health. The remaining income variance (-£7k) is on several service lines under this heading, each below £100k

Within this budget, it is currently assumed that this service will fully deliver the £854k budgeted pricing savings, and further updates will be given in future monitoring returns.

# b. Physical Disability / Mental Health -£179k (-£67k Gross, -£112k Income)

There is a small over recovery of income of £112k forecast for both Physical Disability and Mental Health primarily due to a higher than budgeted weekly income per client.

#### 1.1.3.5 Other Services for Adults & Older People -£718k (-£826k Gross, +£108k Income):

#### a. Contributions to Voluntary Organisations +£228k (+£157k Gross, +£71k Income)

Various contracts with voluntary organisations are currently being reviewed/re-negotiated or recommissioned along with investment in new services to support the transformation agenda (including expansion of care navigators programme, a service to explore options with older people to enable them to live independently within their community). The current effect of this is an anticipated pressure of +£157k. The income variance of +£71k is because the profile of payments to voluntary organisations in the current year is more focused on social care rather than health, resulting in reduced contributions from PCTs.

#### b. Day Care -£865k (-£907k Gross, +£42k Income)

A reduction in staffing levels due to the continued non-recruitment and re-deployment to posts in preparation for modernisation and a reduction in client numbers results in an under spend of £204k for Learning Disability in-house provision. This is coupled with further under spends on the commissioning of external learning disability day care services (-£185k). The balance of the gross under spend is mainly due to a number of re-commissioning strategies for in-house and independently provided services across the Older People client group (-£436k) and other minor variances across the other client groups (-£82k). The income pressure results from a reduction in health contributions based on the current client profile.

# 1.1.3.6 Assessment Services – Adult's Social Care staffing -£29k (-£137k Gross, +£108k Income):

The gross under spend of -£137k reflects the overall current staffing forecast and assumes vacancies will be recruited to. The forecast reduction in income of +£108k is due to many minor variances including the reduction in supporting people funding (+£57k).

Table 2: REVENUE VARIANCES OVER £100K IN SIZE ORDER (shading denotes that a pressure has an offsetting saving, which is directly related, or vice versa)

	Pressures (+)		Underspends (-)				
portfolio		£000's	portfolio		£000's		
ÄSCPH	Supported Accommodation - Learning Disability Gross: forecast number of weeks higher than affordable level		ASCPH	Direct Payments - Learning Disability Gross: forecast number of weeks below affordable level	-1,444		
ASCPH	Domiciliary Care - Older People Income: forecast charge lower than budgeted level	+1,255	ASCPH	Residential Care - Learning Disabilty Gross: preserved rights number of weeks is lower than the affordable level	-1,369		
ASCPH	Residential Care - Older People Income: forecast unit charge lower than the budgeted level	+1,015	ASCPH	Residential Care - Older People Gross: forecast number of weeks lower than affordable level	-1,348		
ASCPH	Domiciliary Care - Learning Disability Gross: forecast unit cost higher than affordable level		ASCPH	Domiciliary Care - Older People Gross: forecast number of hours lower than affordable level	-1,175		
ASCPH	Residential Care - Older People Income: lower income resulting from the placing of less permanent clients in in-house units	+961	ASCPH	Direct Payments - Older People Gross: forecast number of weeks below affordable level	-1,163		
ASCPH	Supported Accommodation - Learning Disability Income: forecast unit charge is lower than budgeted level	+854	ASCPH	Residential Care - Learning Disability Gross: unit cost is lower than budgeted level	-989		
ASCPH	Supported Accommodation - Learning Disability Gross: additions to the social care costs reserve	+767	ASCPH	Direct Payments - Physical Disability Gross: forecast number of weeks below affordable level	-827		
ASCPH	Residential Care - Learning Disability Income: preserved rights lower forecast charge than budgeted level	+762	ASCPH	Nursing Care - Older People Income: forecast unit charge higher than the budgeted level	-818		
ASCPH	Residential Care - Learning Disability Gross: forecast number of weeks higher than affordable level	+653	ASCPH	Residential Care - Physical Disability Gross: forecast number of weeks lower than affordable level	-795		
ASCPH	Domiciliary Care - Physical Disability Gross: forecast unit cost higher than budgeted level	+507	ASCPH	Domiciliary Care - Learning Disability Gross: forecast number of hours lower than affordable level	-789		
ASCPH	Residential Care - Older People Income:forecast number of weeks lower than affordable level		ASCPH	Domiciliary Care - Physical Disability Gross: forecast no of hours lower than affordable level	-610		
ASCPH	Nursing Care - Older People Gross: forecast unit cost higher than budgeted level	+380	ASCPH	Supported Accommodation - Learning Disability Gross: forecast unit cost is lower than the budgeted level	-597		

# Annex 3

	Pressures (+)		Underspends (-)				
portfolio		£000's	portfolio	. ,	£000's		
ASCPH	Domiciliary Care - Older People Income: forecast number of hours lower than affordable level		ASCPH	Domiciliary Care - Older People Gross: Savings from the Kent Enablement at Home service as a result of forecast activity below budgeted level	-552		
ASCPH	Domiciliary Care - Learning Disability Income: changing client profile in the Independent Living Service leading to reduced levels of support for those clients in receipt of external funding	+306	ASCPH	Domiciliary Care - Learning Disability Income: forecast unit charge greater than budgeted level	-469		
ASCPH	Residential Care - Learning Disability Gross: delay in the review of in- house units	+289	ASCPH	Day Care - Older People Gross: savings from re-commissioning strategies in both in-house & external services	-436		
ASCPH	Residential Care - Older People Gross: forecast unit cost higher than budgeted level	+252	ASCPH	Residential Care - Learning Disability Income: forecast unit charge is higher than the budgeted level	-392		
ASCPH	Direct Payments - Learning Disability Income: forecast unit charge below the affordable level	+244	ASCPH	Residential Care - Older People Gross: preserved rights number of weeks forecast to be lower than affordable level	-392		
ASCPH	Direct Payments - Physical Disability Gross: one-off direct payments	+216	ASCPH	Domiciliary Care - Older People Gross: savings on the provision of domi care to clients within sheltered accommodation	-327		
ASCPH	Direct Payments - Older People Income: forecast number of weeks below affordable level	+169	ASCPH	Domiciliary Care - Older People Gross: savings on block contracts	-318		
ASCPH	Residential Care - Physical Disability Gross: forecast unit cost is higher than the budgeted level	+157	ASCPH	Direct Payments - Physical Disability Gross: forecast unit cost lower than affordable level	-310		
ASCPH	Contributions to Voluntary Organisations Gross: review and commissioning of new services to support transformation agenda	+157	ASCPH	Residental Care - Older People Gross: savings on in-house service & Integrated Care Centres due to OP modernisation strategy	-255		
ASCPH	Residential Care: Physical Disability Income: forecast unit charge lower than budgeted level		ASCPH	Direct Payments - Older People Income: forecast unit charge higher than affordable level	-236		
ASCPH	Domiciliary Care - Learning Disability Income: forecast number of hours lower than affordable level	+139	ASCPH	Day Care - Learning Disability Gross: staffing savings on in-house service from modernisation strategy & reduced client numbers	-204		
ASCPH	Residential Care - Learning Disability Income: preserved rights number of weeks is lower than affordable level	+131	ASCPH	Day Care - Learning Disability Gross: savings on the commissioning of external day care services	-185		
ASCPH	Direct Payments - Older People Gross: forecast unit cost is above budgeted level		ASCPH	Domiciliary Care - Older People Gross: forecast unit cost lower than budgeted level	-166		
ASCPH	Residential Care: Physical Disability Gross: pressure on preserved rights	+125	ASCPH	Direct Payments - Learning Disability Gross: forecast unit cost below affordable level	-150		

	Pressures (+)		Underspends (-)				
portfolio		£000's	portfolio		£000's		
ASCPH	Domiciliary Care - Learning Disability Gross: pressure on provision of domi care to clients within extra care sheltered housing	+115	ASCPH	Adult Social Care Staffing: Staff Savings	-137		
			ASCPH	Direct Payments - Physical Disability Income: forecast unit charge greater than budgeted level	-136		
			ASCPH	Supported Accommodation - Physical Disability/Mental Health - Income: forecast unit charge is higher than budgeted level	-112		
		+13,084			-16,701		

1.1.4	Actions	required to	achieve	this	position:
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N/A

# 1.1.5 Implications for MTFP:

Work is currently underway to establish how the forecast £3.474m underspend contributes towards the delivery of the transformation programme savings already built into the MTFP.

# 1.1.6 **Details of re-phasing of revenue projects**:

None

#### 1.1.7 **Details of proposals for residual variance**: [eg roll forward proposals; mgmt action outstanding]

None

#### 1.2 CAPITAL

- 1.2.1 All changes to cash limits are in accordance with the virement rules contained within the constitution and have received the appropriate approval via the Leader, or relevant delegated authority.
- 1.2.2 The Adult Social Care and Public Health portfolio has an approved budget for 2012-15 of £21.468m (see table 1 below). The forecast outturn against this budget is £20.019m, giving a variance of -£1.449m. After adjustments for funded variances and reductions in funding, the revised variance comes to -£1.418m (see table 3).

1.2.3 Tables 1 to 3 summaries the portfolio's approved budget and forecast.

#### 1.2.4 Table 1 – Revised approved budget

	£m	
Approved budget last reported to Cabinet excl PFI	21.201	
Approvals made since last reported to Cabinet	0.267	
Revised approved budget	21.468	

#### 1.2.5 Table 2 – Further changes to budget for Cabinet to approve

		Amount	
Scheme	Portfolio	£m	Reason
Various schemes		-0.031	Minor over/underspends on various project
Total		-0.031	

1.2.6 There are a number of minor over and underspends on various projects as set out in table 4 resulting in an overall underspend of £0.027m. Cabinet are asked to note that it is proposed to use the underspends to offset the projects with overspends, however cash limits will not be changed unless a virement is actioned.

# 1.2.7 Table 3 – Summary of Variance

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Unfunded variance	0.000
Funded variance (from table 2)	-0.031
Variance to be funded from revenue	0.000
Rephasing (beyond 2012-15)	-1.418
Total variance	-1.445

#### Main reasons for variance

1.2.8 Table 4 below, details each scheme indicating all variances and the status of the scheme. Each scheme with a Red or Amber status will be explained including what is being done to get the scheme back to budget/on time.

# 1.2.9 Table 4 – Scheme Progress

Scheme name	Total cost	Previous spend	2012-15 approved budget	Later Years approved budget	2012-15 Forecast spend	Later Years Forecast spend	2012-15 Variance	Total project variance	Status Red /amber /green
	£m	£m	£m	£m	£m	£m	£m	£m	3
	(a) = b+c+d		(c)	(d)	(e)	(f)		(h)=(b+e+f)-a	
	()	(2)	(5)	(4)	(0)	(-)	(9) (0 0)	() (3 3 .) 3.	
Modernisation of Assets (Adults)	0.808	0.437	0.371	0.000	0.324	0.000	-0.047	-0.047	Green
Home Support Fund	9.456		3.532	1.612	3.532	1.612	0.000		Green
Tunbridge Wells Respite (formerly Rusthall Site)	0.217	0.167	0.050	0.000	0.000	0.000	-0.050	-0.050	Green
Bower Mount Project	60.815	60.803	0.012	0.000	0.004	0.000	-0.008	-0.008	Green
MH General Pot	0.479	0.283	0.196	0.000	0.196	0.000	0.000	0.000	Green
Public Access	0.412	0.118	0.294	0.000	0.296	0.000	0.002	0.002	Green
OP Strategy - Specialist Care Facilities -									
Approval to spend	0.171	0.000	0.171	0.000	0.171	0.000	0.000	0.000	Green
Bearsted Dementia Project	0.025	0.025	0.000	0.000	0.000	0.000	0.000	0.000	Green
Mental Health SCP	0.292	0.000	0.292	0.000	0.290	0.000	-0.002	-0.002	Green
Folkestone Activities, Respite & Rehabilitation									
Care Centre	0.031	0.001	0.030	0.000	0.036	0.000	0.006	0.006	Green
IT Infrastructure Grant - IT Related Projects	1.585	0.562	1.024	0.000	1.024	0.000	0.000	0.000	Green
Dartford TC - OP Strategy - Trinity Centre, Dartford	1.121	0.122	0.999	0.000	0.999	0.000	0.000	0.000	Green
Dorothy Lucy Centre - OP Strategy - Specialist	0.044	0.000	0.014	0.000	0.044	0.000	0.000	0.000	0
Care Facilities IT Infrastructure - IT Related Projects	3.611	0.000	3.611	0.000		0.000	0.000		Green
Transformation in Adult Social Care - IT Related	0.787	0.362	0.425	0.000	0.425	0.000	0.000	0.000	Green
Projects	0.747	0.000	0.747	0.000	0.747	0.000	0.000	0.000	0
	0.747	0.000	0.747	0.000	0.747	0.000	0.000	0.000	Green
OP Strategy - Specialist Care Facilities -	4 000	0.000	4 000	0.000	4 000	0.000	0.000	0.000	
Approval to plan  LD Modernisation-Good Day Programme	1.082	0.000	1.082	0.000		0.000			Green
, ,	6.748	0.427	6.321	0.000	6.393	0.000	0.073		Green
Community Care Centre - Thameside Eastern	4 440	0.000	4 440	0.000	0.000	4 440	4 440		Amber -
Quarry/Ebbsfleet	1.418		1.418				-1.418		Rephasing
Public Access Development	1.288	0.398	0.890	0.000	0.890	0.000	0.000		Green
TOTAL Adults Social Care and Public Health	91.093	68.017	21.464	1.612	20.019	3.030	-1.445	-0.027	

#### 1.2.10 Status:

Green – Projects on time and budget Amber – Projects either delayed or over budget Red – Projects both delayed and over budget

# 1.2.11 Assignment of Green/Amber/Red Status

- 1.2.12 As this is the first of the new capital monitoring formats, the red/amber/green statuses are assigned from the current position. A project will not show as amber or red if they have been delayed or over budget in the past but this has now been resolved. Any such issues would have been reported on in previous monitoring reports to Cabinet.
- 1.2.13 Projects with variances to budget will only show as amber if the variance is unfunded, i.e. there is no additional grant, external or other funding available to fund.
- 1.2.14 Projects are deemed to be delayed if the forecast completion date is later than what is in the current project plan.

# Amber and Red Projects – variances to cost/delivery date and why.

Community Care Centre - Thameside Eastern Quarry/Ebbsfleet

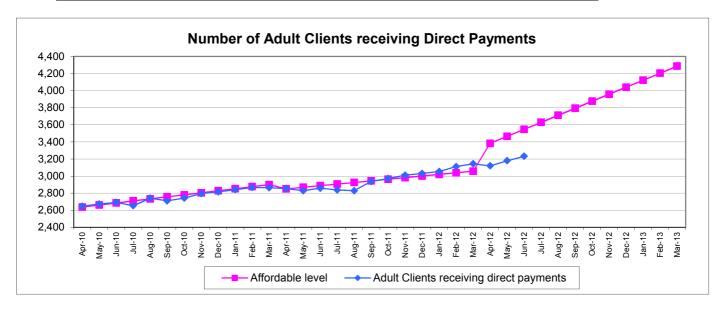
1.2.15 Rephasing of £1.418m to 2015/16. This is dependent on the housing development which is not progressing at the expected rate. This scheme is to be funded from developer contributions.

#### 2. KEY ACTIVITY INDICATORS AND BUDGET RISK ASSESSMENT MONITORING

The affordable levels of activity for 2012-13 have been amended from those included in the 2011-12 outturn report following the review of the budget across service groups in light of the 2011-12 outturn, the allocation of previously unallocated budgets and to reflect 2012-15 MTP pressures & savings as detailed in sections 1.1.1 and 1.1.2 of this annex.

#### 2.1 Direct Payments – Number of Adult Social Services Clients receiving Direct Payments:

	2010-11		20	11-12	20	12-13
	Affordable Level	Adult Clients receiving Direct Payments	Affordable Level	Adult Clients receiving Direct Payments	Affordable Level	Adult Clients receiving Direct Payments
April	2,637	2,647	2,850	2,854	3,383	3,120
May	2,661	2,673	2,869	2,828	3,465	3,180
June	2,685	2,693	2,888	2,858	3,547	3,232
July	2,709	2,653	2,906	2,838	3,629	
August	2,733	2,741	2,925	2,828	3,711	
September	2,757	2,710	2,944	2,937	3,794	
October	2,780	2,742	2,963	2,972	3,876	
November	2,804	2,795	2,982	3,010	3,958	
December	2,828	2,815	3,001	3,031	4,040	
January	2,852	2,841	3,019	3,053	4,122	
February	2,876	2,867	3,038	3,111	4,204	
March	2,900	2,864	3,057	3,144	4,286	

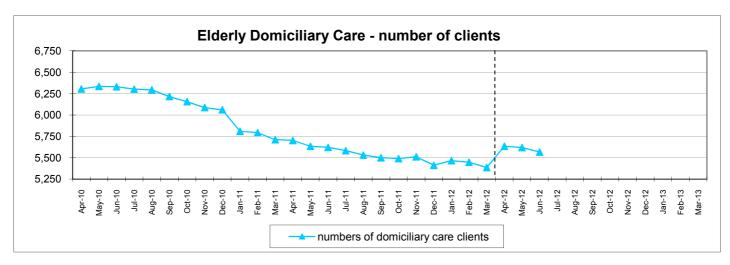


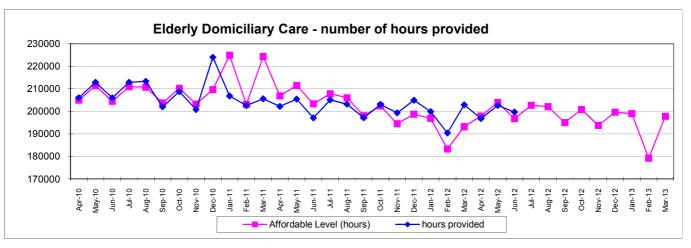
#### Comments:

- The activity being reported is the long term clients in receipt of direct payments as at the end of the month plus any one off payments during the year. The drive to implement personalisation and allocate personal budgets has seen continued increases in direct payments over the years. There will be other means by which people can use their personal budgets and this may impact on the take up of direct payments. Whilst the overall numbers of Direct Payments are increasing this is at a slower rate than the budget can afford, leading to a forecast gross under spend of £3.5m as shown in section 1.1.3.1. It is important to note, the current forecast is based on known clients only and does not factor in future growth in this service. This service received a significant amount of monies in the 2012-13 Budget (£3.5m) for the predicted growth in this service. A trend analysis is being completed to help predict the forecast growth in this service and future forecasts will include the outcome of this.
- Please note the affordable level of clients receiving direct payments has been updated from what was included in the 2011-12 outturn report to Cabinet on 9 July to reflect the latest budget position.

Annex 3 2.2.1 Elderly domiciliary care – numbers of clients and hours provided in the independent sector:

		2010-11			2011-12				
	Affordable level (hours)	hours provided	number of clients	Affordable level (hours)	hours provided	number of clients	Affordable level (hours)	hours provided	number of clients
April	204,948	205,989	6,305	206,859	202,177	5,703	197,939	196,796	5,635
May	211,437	212,877	6,335	211,484	205,436	5,634	203,909	202,594	5,619
June	204,452	205,937	6,331	203,326	197,085	5,622	196,744	199,657	5,567
July	210,924	212,866	6,303	207,832	205,077	5,584	202,675		
August	210,668	213,294	6,294	206,007	203,173	5,532	202,057		
September	203,708	201,951	6,216	198,025	197,127	5,501	194,951		
October	210,155	208,735	6,156	202,356	203,055	5,490	200,823		
November	203,212	200,789	6,087	194,492	199,297	5,511	193,757		
December	209,643	223,961	6,061	198,704	204,915	5,413	199,588		
January	224,841	206,772	5,810	196,879	199,897	5,466	198,971		
February	203,103	202,568	5,794	183,330	190,394	5,447	179,186		
March	224,285	205,535	5,711	193,222	202,889	5,386	197,739		
TOTAL	2,521,376	2,501,274		2,402,516	2,410,522		2,368,339	599,047	





#### Comment:

- Figures exclude services commissioned from the Kent Enablement At Home Service.
- The current forecast is 2,288,325 hours of care against an affordable level of 2,368,339, a difference of -80,014 hours. Using the forecast unit cost of £14.68 this reduction in activity reduces the forecast by £1,175k, as highlighted in section 1.1.3.2.b.
- To the end of June 599,047 hours of care have been delivered against an affordable level of 598,592, a difference of +455 hours. Current activity suggests that the forecast should be higher on this service, however the forecast assumes that savings of £1,322k included in the MTP as part of the domiciliary

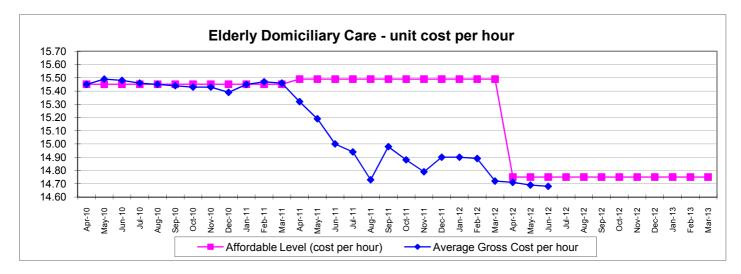
#### Annex 3

procurement savings will be delivered through a reduction in hours provided throughout the remainder of the financial year, which is equivalent to approximately 89,600 hours based on the budgeted unit cost.

- Please note, from April 2012 there has been a change in the method of counting clients to align with current Department of Health guidance, which states that suspended clients e.g those who may be in hospital and not receiving a current service should still be counted. This has resulted in an increase in the number of clients being recorded. For comparison purposes, using the new counting methodology, the equivalent number of clients in March 2012 would have been 5,641. A dotted line has been added to the graph to distinguish between the two different counting methodologies, as the data presented is not on a consistent basis and therefore is not directly comparable.
- Domiciliary for all client groups are volatile budgets, with the number of people receiving domiciliary care decreasing over the past few years as a result of the implementation of Self Directed Support (SDS). This is being compounded by a shift in trend towards take up of the enablement service. However, as a result of this, clients who are receiving domiciliary care are likely to have greater needs and require more intensive packages of care than historically provided the 2010-2011 average hours per client per week was 7.8, whereas the average figure for 2011-12 was 8.3. The position for the first quarter of 2012-13 is an average of 8.3 hours per client week. This suggests a levelling out of the number of hours provided per client week, however updates will continue to be given in future monitoring reports.
- Please note, the affordable level of client weeks has been updated from 2,313,768 included in the Outturn report to Cabinet on 9 July 2012 to 2,368,339 to reflect the budget realignment detailed in table 1a (section 1.1.2.1) and the adjustment to the affordable unit cost per week (in section 2.2.2).

## 2.2.2 Average gross cost per hour of older people domiciliary care compared with affordable level:

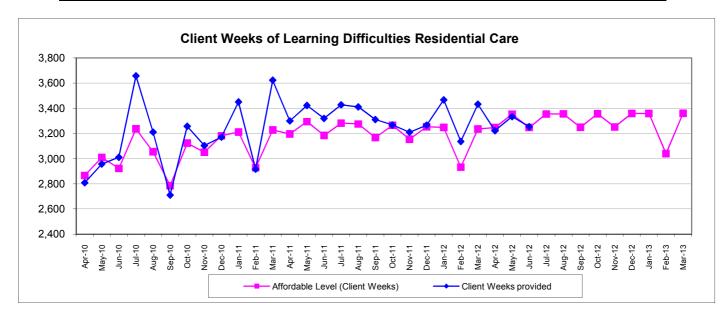
	201	10-11	201	1-12	2012-13	
	Affordable Level (Cost per Hour)	Average Gross Cost per Hour	Affordable Level (Cost per Hour)	Average Gross Cost per Hour	Affordable Level (Cost per Hour)	Average Gross Cost per Hour
April	15.452	15.45	15.49	15.32	14.75	14.71
May	15.452	15.49	15.49	15.19	14.75	14.69
June	15.452	15.48	15.49	15.00	14.75	14.68
July	15.452	15.46	15.49	14.94	14.75	
August	15.452	15.45	15.49	14.73	14.75	
September	15.452	15.44	15.49	14.98	14.75	
October	15.452	15.43	15.49	14.88	14.75	
November	15.452	15.43	15.49	14.79	14.75	
December	15.452	15.39	15.49	14.90	14.75	
January	15.452	15.45	15.49	14.90	14.75	
February	15.452	15.47	15.49	14.89	14.75	
March	15.452	15.46	15.49	14.72	14.75	



- The unit cost shows an overall general reducing trend because current work with providers to achieve savings requires them to provide a service at a lower cost - this is ongoing work with all homecare providers. In addition, we are focussing on reducing the unit rate of care packages which are provided in ½ and ¾ hours which have traditionally been slightly more expensive
- The forecast unit cost of £14.68 is slightly lower than the affordable cost of £14.75 and this difference of -£0.07 reduces the forecast by £166k when multiplied by the affordable hours, as highlighted in section 1.1.3.2.b.
- Please note, the affordable unit cost has been updated from the £14.87 included in the Outturn report to Cabinet on 9 July 2012 to £14.75 to reflect part of the domiciliary procurement savings allocated in 2012-13 budget. The remainder of the domiciliary procurement saving was due to be achieved through the domiciliary re-let, however this is now not due to take place this financial year and so the saving is expected to be achieved through a general reduction in client numbers receiving this service (the equivalent reduction in hours provided is referenced in Section 2.2.1 above).

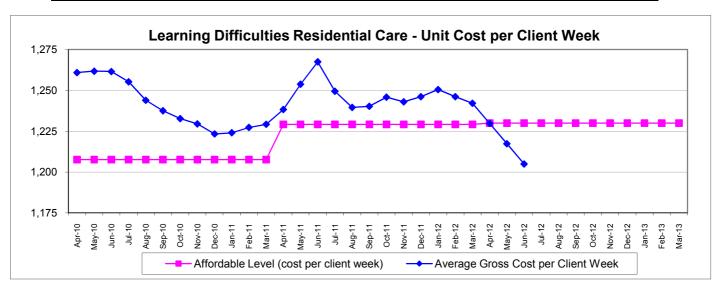
# 2.3.1 Number of client weeks of learning difficulties residential care provided compared with affordable level (non preserved rights clients):

	20	10-11	201	11-12	2012-13		
	Affordable Level (Client Weeks)	Client Weeks of LD residential care provided	Affordable Level (Client Weeks)	Client Weeks of LD residential care provided	Affordable Level (Client Weeks)	Client Weeks of LD residential care provided	
April	2,866	2,808	3,196	3,300	3,246	3,222	
May	3,009	2,957	3,294	3,423	3,353	3,334	
June	2,922	3,011	3,184	3,320	3,247	3,254	
July	3,236	3,658	3,282	3,428	3,355		
August	3,055	3,211	3,275	3,411	3,356		
September	2,785	2,711	3,167	3,311	3,249		
October	3,123	3,257	3,265	3,268	3,357		
November	3,051	3,104	3,154	3,210	3,251		
December	3,181	3,171	3,253	3,266	3,359		
January	3,211	3,451	3,248	3,467	3,359		
February	2,927	2,917	2,932	3,137	3,039		
March	3,227	3,624	3,235	3,433	3,362		
TOTAL	36,593	37,880	38,485	39,974	39,533	9,810	



- The above graph reflects the number of client weeks of service provided as this has a greater influence on cost than the actual number of clients. The actual number of clients in LD residential care at the end of 2010-11 was 713, at the end of 2011-12 it was 746 and at the end of June 2012 it was 747. This includes any ongoing transfers as part of the S256 agreement with Health, transitions, provisions and Ordinary Residence.
- The current forecast is 40,075 weeks of care against an affordable level of 39,533, a difference of +542 weeks. Using the forecast unit cost of £1,204.91 this additional activity reduces forecast by £653k to the forecast, as highlighted in section 1.1.3.3.a.
- To the end of June 9,810 weeks of care have been delivered against an affordable level of 9,846, a difference of -36 weeks. The current activity variance suggests only a minor variance on activity however the forecast also includes 624 weeks of transition and provision clients (as described in section 1.1.3.3.a) i.e. clients expected to transfer to this service during this financial year.
- Please note, the affordable level of client weeks has been updated from 38,597 included in the Outturn report to Cabinet on 9 July 2012 to 39,533 to reflect the budget realignment detailed in table 1a (section 1.1.2.1) and the adjustment to the affordable unit cost per week (in section 2.3.2).

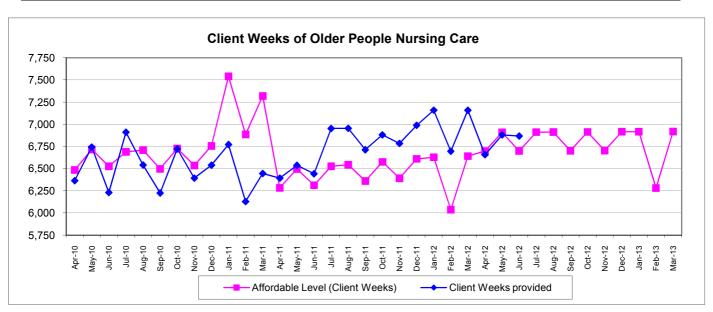
	201	10-11	2011-12		201	2-13
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week
April	1,207.58	1,260.82	1,229.19	1,238.24	1,229.93	1,229.69
May	1,207.58	1,261.67	1,229.19	1,253.68	1,229.93	1,217.30
June	1,207.58	1,261.46	1,229.19	1,267.40	1,229.93	1,204.91
July	1,207.58	1,255.21	1,229.19	1,249.41	1,229.93	
August	1,207.58	1,243.87	1,229.19	1,239.50	1,229.93	
September	1,207.58	1,237.49	1,229.19	1,240.17	1,229.93	
October	1,207.58	1,232.68	1,229.19	1,245.76	1,229.93	
November	1,207.58	1,229.44	1,229.19	1,242.97	1,229.93	
December	1,207.58	1,223.31	1,229.19	1,246.05	1,229.93	
January	1,207.58	1,224.03	1,229.19	1,250.44	1,229.93	
February	1,207.58	1,227.26	1,229.19	1,246.11	1,229.93	
March	1,207.58	1,229.19	1,229.19	1,242.08	1,229.93	



- Clients being placed in residential care are those with very complex and individual needs which makes it difficult for them to remain in the community, in supported accommodation/supporting living arrangements, or receiving a domiciliary care package. These are therefore placements which attract a very high cost, with the average now being over £1,200 per week. It is expected that clients with less complex needs, and therefore less cost, can transfer from residential into supported living arrangements. This would mean that the average cost per week would increase over time as the remaining clients in residential care would be those with very high cost some of whom can cost up to £2,000 per week. In addition, no two placements are alike the needs of people with learning disabilities are unique and consequently, it is common for average unit costs to increase or decrease significantly on the basis of one or two cases. The general increase in the average cost per week due to the complexity of clients has been offset this financial year by the price savings forecast to be achieved as part of the 2012-13 budget. There is some uncertainty as to whether the full savings will be achieved through cost savings alone and this continues to be monitored closely.
- The forecast unit cost of £1,204.91 is lower than the affordable cost of £1,229.93 and this difference of -£25.02 saves -£989k to the position when multiplied by the affordable weeks, as highlighted in section 1.1.3.3.a. Please note the forecast assumes the full budgeted procurement saving of £2,445k will be achieved.
- Please note the affordable unit cost per week has been updated from £1,254.52 included in the Outturn report to Cabinet on 9 July 2012 to £1,229.93. The affordable level now reflects the procurement savings included in the 2012-15 MTP.

Annex 3
2.4.1 Number of client weeks of older people nursing care provided compared with affordable level:

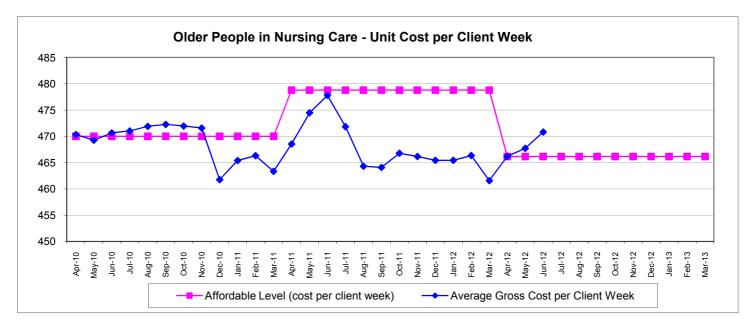
	2010-11		20	011-12	2012-13		
	Affordable Level (Client Weeks)	Client Weeks of older people nursing care provided	Affordable Level (Client Weeks)	Client Weeks of older people nursing care provided	Affordable Level (Client Weeks)	Client Weeks of older people nursing care provided	
April	6,485	6,365	6,283	6,393	6,698	6,656	
May	6,715	6,743	6,495	6,538	6,909	6,880	
June	6,527	6,231	6,313	6,442	6,699	6,867	
July	6,689	6,911	6,527	6,953	6,911		
August	6,708	6,541	6,544	6,954	6,912		
September	6,497	6,225	6,361	6,713	6,701		
October	6,726	6,722	6,576	6,881	6,913		
November	6,535	6,393	6,391	6,784	6,703		
December	6,755	6,539	6,610	6,988	6,915		
January	7,541	6,772	6,628	7,159	6,915		
February	6,885	6,129	6,036	6,696	6,281		
March	7,319	6,445	6,641	7,158	6,917		
TOTAL	81,382	78,016	77,405	81,659	81,474	20,403	



- The above graph reflects the number of client weeks of service provided as this has a greater influence on cost than the actual number of clients. The actual number of clients in older people nursing care at the end of 2010-11 was 1,379, at the end of 2011-12 it was 1,479 and at the end of June 2012 it was 1,483.
- The current forecast is 81,324 weeks of care against an affordable level of 81,474, a difference of -150 weeks. Using the actual unit cost of £470.82, this reduced activity saves £71k on the forecast, as highlighted in section 1.1.3.3.b.
- To the end of June 20,403 weeks of care have been delivered against an affordable level of 20,306, a difference of +97 weeks. However the forecast assumes a drop in clients throughout the remainder of the financial year.
- Please note, the affordable level of client weeks has been updated from 77,955 included in the Outturn report to Cabinet on 9 July 2012 to 81,474 to reflect the budget realignment detailed in table 1a (section 1.1.2.1).

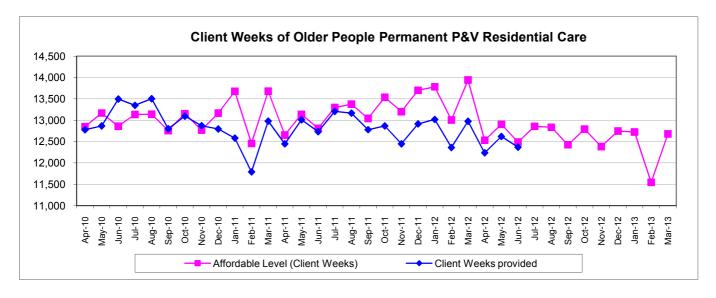
# 2.4.2 Average gross cost per client week of older people nursing care compared with affordable level:

	201	10-11	201	1-12	2012-13		
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	
April	470.01	470.36	478.80	468.54	466.16	466.20	
May	470.01	469.27	478.80	474.48	466.16	467.74	
June	470.01	470.67	478.80	477.82	466.16	470.82	
July	470.01	471.03	478.80	471.84	466.16		
August	470.01	471.90	478.80	464.32	466.16		
September	470.01	472.28	478.80	464.09	466.16		
October	470.01	471.97	478.80	466.78	466.16		
November	470.01	471.58	478.80	466.17	466.16		
December	470.01	461.75	478.80	465.44	466.16		
January	470.01	465.40	478.80	465.44	466.16		
February	470.01	466.32	478.80	466.36	466.16		
March	470.01	463.34	478.80	461.58	466.16		



- As with residential care, the unit cost for nursing care will be affected by the increasing proportion of older people with dementia who need more specialist and expensive care, which is why the unit cost can be quite volatile.
- The forecast unit cost of £470.82 is slightly higher than the affordable cost of £466.16 and this difference of +£4.66 adds £380k to the position when multiplied by the affordable weeks, as highlighted in section 1.1.3.3.b.
- Please note, the affordable unit cost has increased from £465.89 reported in the 2011-12 Outturn report to Cabinet on 9 July 2012 to £466.16 to reflect the inflationary increase in prices included in the budget.

	2010-11		2	011-12	20	012-13
	Affordable Level (Client Weeks)	Client Weeks of older people permanent P&V residential care provided	Affordable Level (Client Weeks)	Client Weeks of older people permanent P&V residential care provided	Affordable Level (Client Weeks)	Client Weeks of older people permanent P&V residential care provided
April	12,848	12,778	12,655	12,446	12,532	12,237
May	13,168	12,867	13,136	13,009	12,903	12,621
June	12,860	13,497	12,811	12,731	12,489	12,369
July	13,135	13,349	13,297	13,208	12,858	
August	13,141	13,505	13,377	13,167	12,836	
September	12,758	12,799	13,044	12,779	12,424	
October	13,154	13,094	13,538	12,868	12,792	
November	12,771	12,873	13,200	12,448	12,382	
December	13,167	12,796	13,700	12,914	12,748	
January	13,677	12,581	13,782	13,019	12,726	
February	12,455	11,790	13,007	12,361	11,545	
March	13,678	12,980	13,940	12,975	12,679	
TOTAL	156,812	154,909	159,487	153,925	150,914	37,227

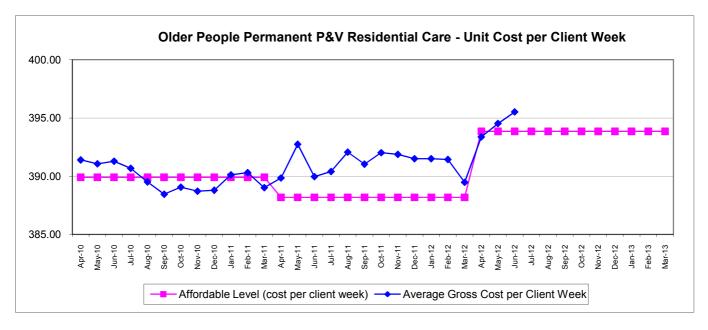


- The above graph reflects the number of client weeks of service provided as this has a greater influence on cost than the actual number of clients. The actual number of clients in older people permanent independent residential care at the end of 2010-11 it was 2,787, at the end of 2011-12 it was 2,736 and by the end of June 2012 it was 2,682. It is evident that there are ongoing pressures relating to clients with dementia who require a greater intensity of care.
- It is difficult to consider this budget line in isolation, as the Older Person's modernisation strategy has
  meant that fewer people are being placed in our in-house provision, so we would expect that there
  will be a higher proportion of permanent placements being made in the independent sector which is
  masking the extent of the overall reducing trend in residential client activity.
- The current forecast is 147,505 weeks of care against an affordable level of 150,914, a difference of -3,409 weeks. Using the forecast unit cost of £395.52 this reduced activity saves £1,348k from the forecast, as highlighted in section 1.1.3.3.c.
- To the end of June 37,227 weeks of care have been delivered against an affordable level of 37,924, a difference of -697 weeks. The forecast number of weeks reflects further anticipated reductions in activity resulting from forecast lower client numbers during the remainder of the financial year.

• The affordable level has been updated from 156,080 reported in the 2011-12 outturn report to 150,914 to reflect budget realignment detailed in table 1a (section 1.1.2.1) and the adjustment to the affordable unit cost per week in section 2.5.2.

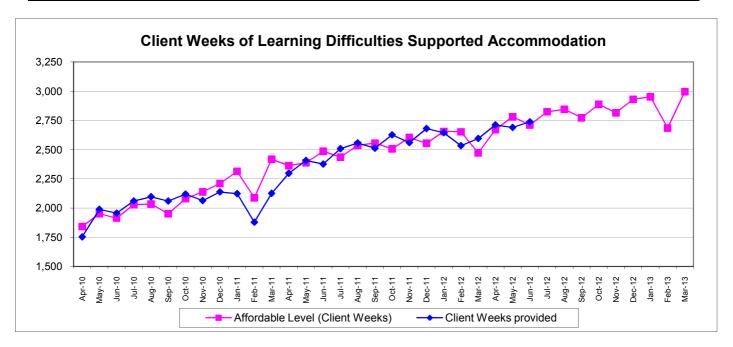
# 2.5.2 Average gross cost per client week of older people permanent P&V residential care compared with affordable level:

	201	10-11	201	1-12	2012-13		
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	
April	389.91	391.40	388.18	389.85	393.85	393.37	
May	389.91	391.07	388.18	392.74	393.85	394.52	
June	389.91	391.29	388.18	389.97	393.85	395.52	
July	389.91	390.68	388.18	390.41	393.85		
August	389.91	389.51	388.18	392.07	393.85		
September	389.91	388.46	388.18	391.04	393.85		
October	389.91	389.06	388.18	392.02	393.85		
November	389.91	388.72	388.18	391.87	393.85		
December	389.91	388.80	388.18	391.50	393.85		
January	389.91	390.12	388.18	391.50	393.85		
February	389.91	390.31	388.18	391.44	393.85		
March	389.91	389.02	388.18	389.48	393.85		



- The forecast unit cost of £395.52 is higher than the affordable cost of £393.85 and this difference of +£1.67 adds £252k to the position when multiplied by the affordable weeks, as highlighted in section 1.1.3.3.c. This higher average unit cost is likely to be due to the higher proportion of clients with dementia, which are more costly due to the increased intensity of care required, as outlined above.
- The affordable unit cost has been updated from £395.60 reported in the 2011-12 Outturn report to £393.85 to reflect the current budgeted level following the realignment shown in table 1a.

	2010-11		2	011-12	2012-13		
	Affordable Level (Client Weeks)	Client Weeks of LD supported accommodation provided	Affordable Level (Client Weeks)	Client Weeks of LD supported accommodation provided	Affordable Level (Client Weeks)	Client Weeks of LD supported accommodation provided	
April	1,841	1,752	2,363	2,297	2,670	2,712	
May	1,951	1,988	2,387	2,406	2,781	2,690	
June	1,914	1,956	2,486	2,376	2,711	2,737	
July	2,029	2,060	2,435	2,508	2,824		
August	2,034	2,096	2,536	2,557	2,845		
September	1,951	2,059	2,555	2,512	2,773		
October	2,080	2,119	2,506	2,626	2,888		
November	2,138	2,063	2,603	2,560	2,815		
December	2,210	2,137	2,554	2,680	2,931		
January	2,314	2,123	2,655	2,644	2,952		
February	2,088	1,878	2,652	2,534	2,685		
March	2,417	2,125	2,472	2,595	2,996		
TOTAL	24,967	24,356	30,204	30,295	33,871	8,139	

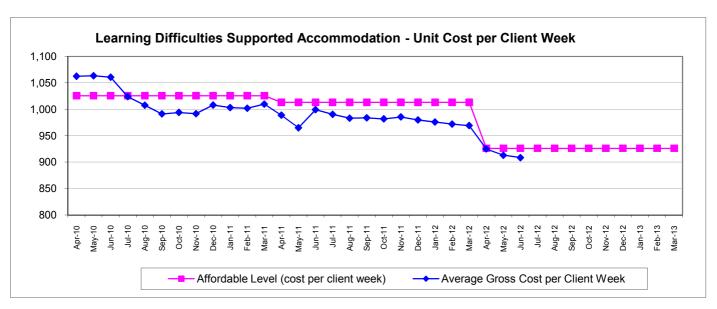


- The above graph reflects the number of client weeks of service provided. The actual number of clients in LD supported accommodation at the end of 2010-11 was 491 of which 131 were S256 clients, at the end of 2011-12 it was 607 of which 156 were S256 clients, and at the end of June 2012 it was 625.
- The current forecast is 35,562 weeks of care against an affordable level of 33,871, a difference of +1,691 weeks. Using the forecast unit cost of £908.53 this increase in activity provides a pressure of £1,536k as reflected in section 1.1.3.4a.
- To the end of June 8,139 weeks of care have been delivered against an affordable level of 8,162, a difference of +23 weeks. This suggests only a slight pressure on this service however the forecast also includes approximately 2,000 weeks of expected transition and provision clients, therefore there is expected to be an increased pressure on this service in the coming months.
- Like residential care for people with a learning disability, every case is unique and varies in cost, depending on the individual circumstances. Although the quality of life will be better for these people, it is not always significantly cheaper. The focus to enable as many people as possible to move from residential care into supported accommodation means that more and increasingly complex and unique cases will be successfully supported to live independently.

• The affordable level has been updated from 32,101 quoted in the 2011-12 Outturn report to 33,871 to reflect the budget realignment (as detailed in Section 1.1.2.1) and the adjustment to the budgeted unit cost in Section 2.6.2.

# 2.6.2 Average gross cost per client week of Learning Difficulties supported accommodation compared with affordable level (non preserved rights clients):

	201	0-11	201	1-12	201	2-13
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week
April	1,025.67	1,062.38	1,013.18	988.73	926.16	924.87
May	1,025.67	1,063.22	1,013.18	964.95	926.16	912.93
June	1,025.67	1,060.59	1,013.18	999.24	926.16	908.53
July	1,025.67	1,023.90	1,013.18	990.45	926.16	
August	1,025.67	1,007.58	1,013.18	983.09	926.16	
September	1,025.67	991.20	1,013.18	983.85	926.16	
October	1,025.67	993.92	1,013.18	981.78	926.16	
November	1,025.67	991.56	1,013.18	985.45	926.16	
December	1,025.67	1,007.95	1,013.18	979.83	926.16	
January	1,025.67	1,003.21	1,013.18	975.90	926.16	
February	1,025.67	1,001.98	1,013.18	971.85	926.16	
March	1,025.67	1,009.82	1,013.18	969.09	926.16	



- The forecast unit cost of £908.53 is lower than the affordable cost of £926.16 and this difference of £17.63 provides a saving of £597k when multiplied by the affordable weeks. The forecast unit cost assumes £854k of procurement savings will be achieved.
- There are three distinct groups of clients: Section 256 clients, Ordinary Residence clients and other clients. Each group has a very different unit cost, which are combined to provide an average unit cost for the purposes of this report.
- The costs associated with these placements will vary depending on the complexity of each case and the type of support required in each placement. This varies enormously between a domiciliary type support to life skills and daily living support.
- Please note, from 2012-13 the unit cost has been recalculated to exclude spend associated with better homes active lives accommodation as these clients are not included in the client weeks reported in section 2.6.1 above. For comparison the revised March 2012 unit cost would have been £936.81 per client per week. In addition, the budgeted unit cost has been further lowered to reflect the procurement savings in the 2012-15 MTP.

#### 3. SOCIAL CARE DEBT MONITORING

The outstanding debt as at the end of July was £18.816m compared with March's figure of £16.310m (reported to Cabinet in July) excluding any amounts not yet due for payment (as they are still within the 28 day payment term allowed). Within this figure is £4.750m of sundry debt compared to £2.881m in March. The amount of sundry debt can fluctuate for large invoices to health. Also within the outstanding debt is £14.066m relating to Social Care (client) debt which is an increase of £13.429m in March. The following table shows how this breaks down in terms of age and also whether it is secured (i.e. by a legal charge on the client's property) or unsecured, together with how this month compares with previous months. For most months the social care debt figures refer to when the four weekly invoice billing run interfaces with Oracle (the accounting system) rather than the calendar month, as this provides a more meaningful position for Social Care Client Debt. This therefore means that there are 13 billing invoice runs during the year. The sundry debt figures are based on calendar months.

				S	ocial Care D	ebt	
			Total				
	Total Due Debt		Social		Debt		
	(Social Care &	Sundry	Care Due	Debt Over	Under 6		
Debt Month	Sundry Debt)	Debt	Debt	6 mths	mths	Secured	Unsecured
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Apr-10	14,294	2,243	12,051	7,794	4,257	5,132	6,919
May-10	15,930	3,873	12,057	7,784	4,273	5,619	6,438
Jun-10	15,600	3,621	11,979	7,858	4,121	5,611	6,368
Jul-10	16,689	4,285	12,404	7,982	4,422	5,752	6,652
Aug-10	17,734	5,400	12,334	8,101	4,233	5,785	6,549
Sep-10	17,128	4,450	12,678	8,284	4,394	6,289	6,389
Oct-10	16,200	3,489	12,711	8,392	4,319	6,290	6,421
Nov-10	17,828	4,813	13,015	8,438	4,577	6,273	6,742
Dec-10	19,694	6,063	13,631	8,577	5,054	6,285	7,346
Jan-11	20,313	6,560	13,753	8,883	4,870	6,410	7,343
Feb-11	20,716	7,179	13,537	9,107	4,430	6,879	6,658
Mar-11	24,413	11,011	13,402	9,168	4,234	7,045	6,357
Apr-11	24,659	10,776	13,883	9,556	4,327	7,124	6,759
May-11	26,069	11,737	14,332	9,496	4,836	7,309	7,023
Jun-11	13,780	*	13,780	9,418	4,362	7,399	6,381
Jul-11	18,829	4,860	13,969	9,608	4,361	7,584	6,385
Aug-11	18,201	4,448	13,753	9,315	4,438	7,222	6,531
Sep-11	18,332	4,527	13,805	9,486	4,319	7,338	6,467
Oct-11	20,078	6,304	13,774	9,510	4,264	7,533	6,241
Nov-11	19,656	5,886	13,770	9,681	4,089	7,555	6,215
Dec-11	18,788	5,380	13,408	9,473	3,935	7,345	6,063
Jan-12	19,180	5,518	13,662	9,545	4,117	7,477	6,185
Feb-12 #	26,218	12,661	13,557	9,536	4,021	7,455	6,102
Mar-12 #	16,310	2,881	13,429	9,567	3,862	7,411	6,018
Apr-12	19,875	6,530	13,345	9,589	3,757	7,500	5,845
May-12	18,128	4,445	13,683	9,782	3,901	7,620	6,063
Jun-12	18,132	4,133	13,999	9,865	4,134	7,630	6,369
Jul-12	18,816	4,750	14,066	10,066	4,000	7,693	6,373
Aug-12	0		0				
Sep-12	0		0				
Oct-12	0		0				
Nov-12	0		0				
Dec-12	0		0				
Jan-13	0		0				
Feb-13	0		0				
Mar-13	0		0				

<sup>\*</sup> It should be noted that the Sundry debt reports were not successful in June 2011, and hence no figure can be reported, the problem was rectified in time for the July report, but reports are unable to be run retrospectively.

Annex 3 # The previously reported social care debt figures for February and March 2012 included in error some debt that was not yet due i.e. it was still within the 4 week payment term. These figures have now been revised.

